

# Merton Council Sustainable Communities Overview and Scrutiny Panel



Date: 7 January 2016  
Time: 7.15 pm  
Venue: Committee rooms C, D & E - Merton Civic Centre, London Road, Morden  
SM4 5DX

## AGENDA

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1	Apologies for absence	
2	Declarations of pecuniary interest	
3	Minutes of the previous meeting	1 - 8
4	Performance Report November 2015	9 - 14
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8	Executive Response and Action Plan - Housing Supply Task Group	53 - 58
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**This is a public meeting – members of the public are very welcome to attend.  
The meeting room will be open to members of the public from 7.00 p.m.**

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## Sustainable Communities Overview and Scrutiny Panel Membership

### Councillors:

Russell Makin  
Stan Anderson  
Ross Garrod  
Abigail Jones (Chair)  
John Sargeant  
Imran Uddin  
David Dean (Vice-Chair)  
Janice Howard

### Substitute Members:

Edward Foley  
Daniel Holden  
Abdul Latif  
Laxmi Attawar  
Jeff Hanna

### Note on declarations of interest

Members are advised to declare any Disclosable Pecuniary Interest in any matter to be considered at the meeting. If a pecuniary interest is declared they should withdraw from the meeting room during the whole of the consideration of that matter and must not participate in any vote on that matter. If members consider they should not participate because of a non-pecuniary interest which may give rise to a perception of bias, they should declare this, withdraw and not participate in consideration of the item. For further advice please speak with the Assistant Director of Corporate Governance.

### What is Overview and Scrutiny?

Overview and Scrutiny describes the way Merton's scrutiny councillors hold the Council's Executive (the Cabinet) to account to make sure that they take the right decisions for the Borough. Scrutiny panels also carry out reviews of Council services or issues to identify ways the Council can improve or develop new policy to meet the needs of local people. From May 2008, the Overview & Scrutiny Commission and Panels have been restructured and the Panels renamed to reflect the Local Area Agreement strategic themes.

Scrutiny's work falls into four broad areas:

- ⇒ **Call-in:** If three (non-executive) councillors feel that a decision made by the Cabinet is inappropriate they can 'call the decision in' after it has been made to prevent the decision taking immediate effect. They can then interview the Cabinet Member or Council Officers and make recommendations to the decision-maker suggesting improvements.
- ⇒ **Policy Reviews:** The panels carry out detailed, evidence-based assessments of Council services or issues that affect the lives of local people. At the end of the review the panels issue a report setting out their findings and recommendations for improvement and present it to Cabinet and other partner agencies. During the reviews, panels will gather information, evidence and opinions from Council officers, external bodies and organisations and members of the public to help them understand the key issues relating to the review topic.
- ⇒ **One-Off Reviews:** Panels often want to have a quick, one-off review of a topic and will ask Council officers to come and speak to them about a particular service or issue before making recommendations to the Cabinet.
- ⇒ **Scrutiny of Council Documents:** Panels also examine key Council documents, such as the budget, the Business Plan and the Best Value Performance Plan.

Scrutiny panels need the help of local people, partners and community groups to make sure that Merton delivers effective services. If you think there is something that scrutiny should look at, or have views on current reviews being carried out by scrutiny, let us know.

For more information, please contact the Scrutiny Team on 020 8545 4035 or by e-mail on [scrutiny@merton.gov.uk](mailto:scrutiny@merton.gov.uk). Alternatively, visit [www.merton.gov.uk/scrutiny](http://www.merton.gov.uk/scrutiny)

# Agenda Item 3

All minutes are draft until agreed at the next meeting of the committee/panel. To find out the date of the next meeting please check the calendar of events at your local library or online at [www.merton.gov.uk/committee](http://www.merton.gov.uk/committee).

## SUSTAINABLE COMMUNITIES OVERVIEW AND SCRUTINY PANEL 11 NOVEMBER 2015

(19.15 - 21.30)

**PRESENT** Councillors Councillor Abigail Jones (in the Chair),  
Councillor Russell Makin, Councillor Stan Anderson,  
Councillor Ross Garrod, Councillor John Sargeant and  
Councillor Janice Howard

**ALSO PRESENT:** Chris Lee (Director of Environment and Regeneration), Anthony Hopkins (Head of Libraries and Heritage Services), Cormac Stokes (Head of Street Scene and Waste), John Hill (Head of Public Protection), Christine Parsloe (Leisure & Culture Development Manger), Steve Langley (Head of Housing Needs and Enablement), Caroline Holland (Director of Resources), Rebecca Redman (Scrutiny Officer), Councillor Nick Draper (Cabinet Member for Community and Culture), Councillor Andrew Judge (Cabinet Member for Environmental Regeneration and Sustainability), Councillor Judy Saunders (Cabinet Member for Parking and Environmental Cleanliness), Councillor Mark Allison (Cabinet Member for Finance)

### 1 APOLOGIES FOR ABSENCE (Agenda Item 1)

Apologies were received from Councillor David Dean and Simon Williams.

### 2 DECLARATIONS OF PECUNIARY INTEREST (Agenda Item 2)

Councillor Russell Makin declared an interest in the Mitcham Common Conservators and the Wandle Trust savings proposals.

Councillor Ross Garrod declared an interest in one saving within the budget report (item 6) which related to the saving of 1FTE which was a family member employed by the council (ENV11).

### 3 MINUTES OF THE PREVIOUS MEETING (Agenda Item 3)

Panel agreed the Minutes as a true record of the meeting with the amendment to apologies for absence regarding Cllr Imran Uddin who was in attendance at that meeting.

#### 4 MATTERS ARISING (Agenda Item )

Councillor John Sargeant enquired about the email sent by Chris Lee regarding the health of HGV drivers and asked if the medical questionnaire that is completed by staff was a reliable measure of fitness for work. Chris Lee explained that HR had been consulted on the possibility of including a requirement to request information from GP's. Cormac Stokes added that the department are waiting for a response on this. However, if any issues are identified then occupational health will refer the individual for a medical check. Conversations are also on-going about seeking more information upfront from agency staff about their health.

The Panel agreed to reorder the agenda to consider the wheeled bins item after the Morden Leisure Centre Update.

#### 5 PERFORMANCE REPORT (Agenda Item 4)

**Chris Lee introduced the report and highlighted his 3 areas of concern:**

**Levels of household waste recycled** – Performance for year behind target. A problem affecting all London boroughs. Council have attempted to raise the profile of recycling through initiatives and communications to encourage change in behaviour.

**Fly tipping** – Slightly below target but have had success in prosecutions.

**Major planning applications** – Latest upgrade to system is not fully reflected in performance data.

Councillor Janice Howard asked for a breakdown by ward of recycling. Chris Lee confirmed that this information is available and that there is a corresponding increase between landfill and a reduction in recycling.

Councillor Ross Garrod noted the positive performance relating to days lost through sickness for street cleaning and waste management.

Councillor Stan Anderson asked what the delay in planning applications being processed was caused by. Chris Lee explained that capacity is an issue due to staff turnover. There is a vibrant market and planners are in demand. The volume of planning applications is high but this some applications do not warrant a fee.

Councillor Russell Makin asked when the 13 week timescale starts. Chris Lee explained that the process starts after the application has been validated and on receipt of payment.

Councillor Imran Uddin enquired about income generation from regulatory and commercial services. John Hill reassured the Panel that performance is healthier than recorded on the dashboard.

**RESOLVED: Panel noted the report.**

6 MORDEN LEISURE CENTRE - VERBAL UPDATE (Agenda Item 5)

Christine Parsloe provided the Panel with an update on the Morden Leisure Centre development. A newsletter had been shared with Members on progress. Christine Parsloe informed the Panel that:

- The design team (GT Architects) and technical team (BTP Environ) have been appointed;
- quantity surveyors (Theobald) have been appointed;
- Principal designer (health and safety) appointed;
- All are working together with the project manager reviewing plans, designs and iterations;
- Meetings between council and partners held regarding traffic and sustainability;
- First concept design to be considered in a few weeks;
- Wider consultation with Morden Park Playing Fields Community Trust scheduled;
- Main contractor will be procured shortly.

**RESOLVED: Panel noted the update.**

7 BUDGET AND BUSINESS PLAN (ROUND 1) (Agenda Item 6)

Caroline Holland introduced the report which included the updated MTFS and Capital Programme. There is a £15.1 million budget gap and proposals have been made to seek to address part of this within the E&R and C&H budgets.

The Chair invited Lyla Adwan-Kamara from Merton CIL to speak on this item. Lyla Adwan-Kamara highlighted the need to consider equalities around the proposals being made and to consider the cumulative impact of the agreed savings across all divisions, and across a wide range of services, on residents. She added that the reductions to the housing team needed to be reconsidered given the need and demand for housing by residents. Consultation was also noted as needing to be more inclusive and engaging a wider audience.

**ER10: Shared Service – Revised saving (p38)**

Councillor John Sargeant asked about retaining existing capacity within the service. John Hill explained that changes were being made to shift patterns as part of this which will be carefully negotiated with staff. Consultation is

underway on this already. This will enable the most effective deployment of staff.

**E&R Leisure & Culture Services:**

**ENV11 – outsource leisure and sports activities**

Councillor John Sargeant enquired about outsourcing services and what scope there was for this within culture and leisure services. Councillor Abigail Jones noted that the recently established scrutiny task group looking at commercial services would explore this further. Chris Lee added that this was further complicated by Phase C procurement concerning parks and leisure. The council are looking to make best use of assets and exploring opportunities for income generation.

**E&R Traffic & Highways:**

**ENV17 – reduce reactive works budget**

Councillor John Sargeant asked if it was worth making these savings. Chris Lee explained that the proposal was in line with the Capital Programme budget for footways which has not changed. Additionally, there are no significant insurance claims to indicate a problem in highways or that there would be an increase in these claims.

**E&R Greenspaces:**

**ENV21 – reduce grant to Wandle Valley Parks Trust**

Councillor John Sargeant enquired about the percentage of the trusts total income that the proposed reduction accounted for. Councillor Andrew Judge explained that it was not insignificant and that 4 boroughs currently contribute. The council will scale back their contribution to the same level as other boroughs.

**ENV22 – reduce grant to Mitcham Common Conservators**

Councillor John Sargeant asked if this was solely funded by Merton Council. Councillor Andrew Judge confirmed that it was partly funded with Sutton and Croydon.

8 RESULTS OF THE WHEELED BINS PILOT - TO FOLLOW (Agenda Item 7)

Chris Lee introduced the report outlining the findings of the 6 month wheeled bins pilot undertaken in Lavender Fields ward. The potential financial benefits of the scheme were not yet calculated as this would require detailed waste and resource modelling. 1035 properties took part and the following key conclusions have been drawn from the pilot:

- Wheeled bins allowed a significant improvement in street cleanliness;
- There was an increase in recycling levels;
- There was an increase in volumes of waste. Although some of this was attributed to effective containerisation it is difficult to estimate the level of “new” waste.

Councillor Judy Saunders stated that it was right to take this scheme forward at this time and that the further detail on costs and financial benefits would be undertaken and planning around how to roll out this scheme more widely would take place.

Councillor Abigail Jones invited residents to speak who requested to do so to express their views regarding rolling out the wheeled bins scheme further. The views of residents in attendance are noted below. Two residents spoke in favour of wheeled bins and one spoke against:

- Positive scheme;
- Streets are cleaner;
- Purple boxes for recycling are useful;
- Do not feel demographic in pilot ward corresponds to the rest of the borough and would therefore question how representative it was;
- Pilot should have taken place across all wards;
- What we have at present for waste collection is acceptable;
- Need for a wider survey of residents on whether or not they want the scheme;
- Wheeled bins can be neglected and make the place look unsightly;
- Not necessarily the best way of keeping streets clean;
- Cant move the wheeled bins from the front to the back of the house easily
- In an age of austerity, is this the best way to spend council money?
- Boxes not adequate enough;
- Litter everywhere using existing boxes is embarrassing;
- Wheeled bins addresses issues with foxes

Councillor Janice Howard asked if wheeled bins could be various sizes to allow residents more choice. Chris Lee confirmed that the height of available bins would all be the same.

Councillor John Sargeant expressed concerns regarding:

- Not being consulted during the pilot scheme;
- The disbenefits of the increase in the volume of waste as a result of the use of wheeled bins during the pilot;
- If the ward selected for the pilot was representative;
- Lack of consultation of residents

Chris Lee apologised that the Panel had not been engaged in the Pilot sooner if this is what they had hoped to do. Cormac Stokes added that the department will engage throughout the process should the scheme be taken forward. He added that no one ward is typical of Merton as a whole and that the pilot was purposely focused in this area. The report outlined indicative costs at this stage and more detailed analysis would need to be undertaken.

Councillor Ross Garrod thanked officers and the Cabinet Member for carrying out this pilot in his ward and noted the positive response he has received from residents to this scheme. He added that the scheme had clear benefits for residents, particularly in relation to recycling, street cleanliness and waste collection and that the council operates an assisted lifting scheme for elderly residents that struggle with their litter bins/boxes.

Councillor Ross Garrod suggested that the council look into the benefits that may also be realised from operating this scheme in relation to the impact on staff sickness and potential decrease in muscular skeletal problems from use of lorries that lift wheeled bins.

Chris Lee stated that it was too early to provide reliable data on the potential impact on staff sickness levels. However, data on expected recycling levels and associated revenue generated could be provided, although they should still be treated with some caution at this stage.

Councillor Daniel Holden expressed his disappointment that the sample for the pilot wasn't representative. He felt that wheeled bins were unsightly and that the current box and bag collection was sufficient. He also added that the council need to consider the size preferences of residents. Councillor Daniel Holden also asked if a mixed collection scheme could be in operation to increase resident's choice.

Cormac Stokes explained that not one size fits all but that, where wheeled bins have been introduced across the country, councils have opted for a default size but have made alternatives available by exception.. A one size bin would be offered as the default and alternatives could be made available by exception, usually based on storage constraints and/or household size. Although volumes may differ the height of the bin would need to be standard to suit vehicle lifting requirements..

Councillor Daniel Holden expressed concerns that the wheeled bins generate more waste and may therefore be counter productive to waste collection targets set by the council. Costs also need to be considered. Is this an appropriate use of council funds at this time.

Cormac Stokes added that there is generally a policy of no side waste for those with wheeled bins and that research has shown that the effective diversion of waste to recycling and waste reduction measures are directly related to the reduction in residual waste capacity provision.



Councillor John Sargeant added that there would need to be standardisation across the borough but that the council need to acknowledge that it is a contentious issue and doesn't suit all homes. He asked officers to look at scope for flexibility of approach.

Councillor Daniel Holden raised the issue of disabled residents and families with pushchairs being unable to use paths because wheeled bins are placed on them. Cormac Stokes confirmed that all wheeled bins must be placed on the property, not the path ways. This would require education, crew training and enforcement as a last resort

**RESOLVED:** Panel noted the report and agreed to forward a reference to Cabinet to consider alongside the report on proposals for rolling out wheeled bins, which outlined the following recommendations from the Panel:

- That Cabinet undertake a more detailed analysis of detailed costs and projected savings of the wider roll out of the scheme before making a decision;
- That, should the scheme be rolled out, Cabinet ensure choice for residents in the size of the wheeled bins and if they wish to participate in the scheme;
- That Cabinet consider the impact of wheeled bins outside homes on the street scene;
- That Cabinet consider the impact on disabled users if wheeled bins are used in terms of accessing pavements and homes

## 9 WORK PROGRAMME (Agenda Item 8)

**RESOLVED:**

- Panel agreed the work programme
- Panel agreed to hold a separate briefing on Crossrail 2 to feed into the consultation
- Panel agreed to comment on the Draft Heritage Strategy, ahead of Cabinet consideration, via email.

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## E&R performance report

### Public Protection

PI code and description	November 2015					YTD result	Annual YTD Target	Current YTD status
	Value	Target	Status	Long Trend	Short Trend			
<b>Parking</b>								
CRP 044 Parking services estimated revenue	£1,056,461	£1,666,542				£8,217,507	£9,005,176	
SP 127 % of parking permits issued within 5 working days	95%	90%				94.38%	90%	
SP 247 % CCTV cameras operational	97.99%	95%				95.90%	95%	
SP 258 Sickness- No of days per FTE (parking)	0.97	0.83				10.37	6.64	
SP 397 % of cases won at PATAS	56.25%	52%				56.45%	52%	
SP 398 % of cases lost at PATAS	23.44%	22%				24.02%	22%	
SP 399 % of cases where council does not contest at PATAS	20.31%	26%				19.53%	26%	
<b>Regulatory services</b>								
SP 041 % of service requests replied to in 5 working days (Regulatory Services)	90.16%	90%				92.81%	90%	
SP 042 Income generation by Regulatory Services	£98,776	£73,000				£289,298	£288,000	
SP 111 No. of underage sales test purchases (Quarterly)	Quarterly measure					52	30	
SP 254 % Data capture from air pollution monitoring sites (Quarterly)	Quarterly measure					70%	87.50%	
SP 255 % licensing apps. processed within 21 days (Quarterly)	Quarterly measure					100%	96%	
SP 316 % of Inspection category A,B & C food premises (annual)	Annual measure						95%	
SP 381 % of food premises rated 2* or above (Quarterly)	Quarterly measure					91%	91%	

### E&R Streetscene performance

<b>Waste Services</b>								
CRP 047 / SP 068 Number of refuse collections including recycling and kitchen waste missed per 100,000	45.15	55				54.64	55	
CRP 049 / SP 059 Number of fly tips reported in streets and parks	284	308				2,288	2,464	
SP 064 % Residents satisfied with refuse collection (annual)	Annual measure						74%	
SP 065 % Household waste recycled and composted	38.77%	38%				37.61%	38%	
SP 066 Residual waste kg per household	378.79	364				378.79	364	
SP 067 % of municipal solid waste sent to landfill (waste management & commercial waste)	57%	60%				60%	60%	
SP 071 Days lost from through sickness per FTE (waste mgmt)	2.54	1.25				25.1	10	
SP 262 % Residents satisfied with recycling facilities (annual)	Annual measure						75%	
SP 354 Total waste arising per households (KGs)	71.87	78				604.13	594	
SP 407 % of FPN's issued that have been paid	68%	65%				69.13%	65%	
<b>Street Cleaning</b>								
CRP 048 % of sites surveyed on local street inspections for litter that are below standard	13.10%	8%				7.70%	8%	
SP 058 % of sites surveyed on local street inspections for litter that are below standard (KBT)	Quarterly measure					8.72%	9.50%	
SP 061 Days lost through sickness per FTE (street cleaning)	1.42	1.25				8.49	10	
SP 062 % Sites surveyed below standard for graffiti (Quarterly)	Quarterly measure					4.84%	4.50%	
SP 063 % Sites surveyed below standard for flyposting (Quarterly)	Quarterly measure					0.97%	1%	
SP 139 % Sites surveyed below standard for weeds (Quarterly)	Quarterly measure					8.54%	13.50%	

PI code and description	November 2015					YTD result	Annual YTD Target	Current YTD status
	Value	Target	Status	Long Trend	Short Trend			
SP 140 % Sites surveyed below standard for Detritus (Quarterly)	Quarterly measure					12.24%	15%	
SP 269 % Residents satisfied with street cleanliness (annual)	Annual measure						60%	
<b>Commercial waste</b>								
SP 046 Total Income from commercial waste	£6,551	£0				£974,137	£875,000	
SP 377 % customer satisfaction with commercial waste service (annual)	Annual measure					0%	85%	
SP 378 % market share for commercial waste (Quarterly)	Quarterly measure					26.94%	26%	
<b>Transport</b>								
SP 135 % MOT vehicle pass rate (transport passenger fleet) (Quarterly)	Quarterly measure					94.75%	95%	
SP 136 Average % time passenger vehicles in use (transport passenger fleet) (Annual)	Annual measure						65%	
SP 137 % User satisfaction survey (transport passenger fleet) (annual)	Annual measure						97%	
SP 271 In-house journey that meet timescales (transport passenger fleet) (Annual)	Annual measure						85%	
SP 355 Spot checks on contractors (Transport Commissioning)	4	6				28	30	
SP 392 % satisfaction of parents / carers on taxi journeys (annual)	Annual measure						75%	
SP 393 Average sickness days per FTE ( transport fleet)	0.57	1.22				8.1	7.73	

## E&R Sustainable Communities performance report

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<b>Development and Building Control</b>								
CRP 045 / SP 118 Income (Development and Building Control)	102,495	170,000				1,180,450	1,360,000	
CRP 050 Volume of planning applications	179	170				1,663	1,360	
CRP 051 / SP 114 % Major applications processed within 13 weeks	100%	55%				53.85%	55%	
CRP 052 / SP 115 % of minor planning applications determined within 8 weeks	48.15%	60%				59.02%	60%	
CRP 053 / SP 116 % of 'other' planning applications determined within 8 weeks (Development Control)	78.21%	81%				84.83%	81%	
SP 040 % Market share retained by LA (Building Control)	49.07%	66%				55.94%	66%	
SP 113 Number of enforcement cases closed	58	50				506	400	
SP 117 % appeals lost (Development & Building Control) (Quarterly)	Quarterly measure					24.50%	35%	
SP 380 Number of backlog enforcement cases	847	750				847	750	
SP 408 % of residents satisfied with planning services (annual)	Annual measure						29%	
<b>Property Management</b>								
SP 024 % Vacancy rate of property owned by the council (Quarterly)	Quarterly measure					0.45%	3.50%	
CRP 046 / SP 023 Maintain level of Capital receipts to support the financial strategy (excluding Merton Priory Homes) (Quarterly)	Quarterly measure					£0.8m	£0.2m	
SP 025 % Debt owed to LBM by tenants inc businesses (Quarterly)	Quarterly measure					6.35%	8%	
SP 386 Property asset valuations (annual)	Annual measure					241	150	
<b>Future Merton</b>								
SP 020 New Homes (annual)	Annual measure						320	
SP 257 % Town centre vacancy rates (Quarterly)	Quarterly measure					4.90%	10%	
SP 263 % modal share for walking and cycling in the borough (annual)	Annual measure						36	
SP 265 Reduce total no. killed or seriously injured in road traffic accidents (annual)	Annual measure						44	
SP 382 New jobs created - number of apprenticeships (Annual)	Annual measure						60	
<b>November 2015</b>						<b>YTD result</b>	<b>Annual YTD</b>	<b>Current YTD</b>

PI code and description	Value	Target	Status	Long Trend	Short Trend	YTD result	Target	YTD status
SP 383 Number of new businesses created through the Economic Development Strategy (EDS)	Annual measure						100	
SP 395 Number of new jobs created through the Economic Development Strategy (EDS) (annual)	Annual measure						300	
SP 396 % modal increase in cycling from 2% baseline in the borough (annual)	Annual measure						0.50%	
<b>Traffic and Highways</b>								
SP 260 % Streetworks inspections completed (Quarterly)	Quarterly measure					42.50%	37%	✓
SP 327 % to Emergency callouts within 2 hours (traffic & highways)	100%	100%	✓	↕	↕	100%	100%	✓
SP 328 % Streetworks permitting determined	99%	98%	✓	↘	↘	99.88%	98%	✓
SP 329 Percentage of Condition Surveys completed on time (traffic and highways) (annual)	Annual measure						92%	
SP 350 Percentage of jobs completed where no Fixed Penalty Notice issued	96%	93%	✓	↕	↘	95.08%	93%	✓
SP 389 Carriageway condition - unclassified roads defectiveness condition indicator (annual)	Annual measure						21%	
SP 390 Footway condition - defectiveness condition indicator (annual)	Annual measure						21%	
SP 391 Average number of days taken to repair an out of light street light (Quarterly)	Quarterly measure					2.52	3	✓
<b>Leisure Development</b>								
SP 015 Income generated - Merton Active Plus activity	£0	£1,600	●	↘	↘	£43,491	£45,000	●
SP 251 Income from Watersports Centre	£4,820	£9,340	●	↘	↘	£339,420	£340,580	●
SP 314 External funding and internal investment £ (Quarterly)	Quarterly measure					£109,356	£70,000	✓
SP 318 Number of outdoor events in parks	3	3	✓	↘	↘	175	125	✓
SP 325 % of residents rating Leisure & Sports facilities Good to Excellent (annual)	Annual measure						51.50%	
SP 349 14 to 25 year old fitness centre participation at leisure centres	8,938	8,380	✓	↕	↘	75,513	68,080	✓
SP 405 Total number of users of Merton's leisure centres	68,243	64,347	✓	↕	↘	549,143	536,445	✓
SP 406 Total number of users of Polka Theatre (Quarterly)	Quarterly measure					33,105	35,025	●
<b>Parks and Greenspaces</b>								
SP 026 Residents % satisfaction with parks & green spaces (annual)	Annual measure						72%	
SP 027 Young peoples % satisfaction with parks & green spaces (annual)	Annual measure						71	
SP 028 Total LBM cemeteries income	£30,113	£76,000	●	↘	↘	£242,938	£295,000	●
SP 029 Total outdoor events income	£193,960	£150,000	✓	↕	↘	£345,363	£324,000	✓
SP 032 Number of Green Flags (annual)	Annual measure						5	
SP 385 Volunteer input in parks management (number of groups) (Annual)	Annual measure						30	

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## Sustainable Communities - C&H Monthly – November 2015

Dept.	PI Code & Description	Polarity	November 2015					YTD Result	Annual YTD Target	YTD Status
			Value	Target	Status	Short Trend	Long Trend			
Libraries	CRP 059 / SP 008 No. of people accessing the library by borrowing an item or using a peoples network terminal at least once in the previous 12 months	High	66,219	55,000				66,219	55,000	
Libraries	CRP 060 / SP 009 No. of visitors accessing the library service on line	High	151,342	112,000				151,342	112,000	
Libraries	SP 279 % Self-service usage for stock transactions (libraries)	High	96%	95%				96%	95%	
Libraries	SP 280 Active volunteering numbers in libraries (Rolling 12 Month)	High	320	200				320	200	
Libraries	SP 282 Partnership numbers (Libraries)	High	62	30				62	30	
Libraries	SP 287 Maintain Income (Libraries)	High	£236,756	£196,179				£236,756	£196,179	
Housing Needs & Enabling	CRP 062 / SP 035 Number of homelessness preventions	High	391	367				391	367	
Housing Needs & Enabling	CRP 61SP036MP045 Number of households in temporary accommodation	Low	165	130				154.13	130	
Housing Needs & Enabling	SP 037 Highest no. of families in Bed and Breakfast accommodation during the year	Low	5	10				4.88	10	
Housing Needs & Enabling	SP 038 Highest no. of adults in Bed and Breakfast accommodation	Low	6	10				6.38	10	





## **Committee: Sustainable Communities Overview and Scrutiny Panel**

7 January 2016

## **Healthier Communities & Older People Overview and Scrutiny Panel**

12 January 2016

## **Children and Young People Overview and Scrutiny Panel**

13 January 2016

## **Overview and Scrutiny Commission**

28 January 2016

**Wards:** ALL

**Subject:** Business Plan Update 2016-2020 (Members are requested to bring the Business Plan Consultation Pack with them to these meetings)

**Lead officer:** Caroline Holland

**Lead member:** Councillor Mark Allison

**Contact officer:** Paul Dale

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### **Recommendations:**

1. That the Panel considers the proposed additional amendments to savings set out in the Business Plan Consultation Pack which it is proposed are incorporated into the financial implications into the draft MTFS 2016-20.
  2. That the Panel considers the draft capital programme 2016-20 and indicative programme for 2021-25 set out in Appendix 4 of the attached report on the Business Plan
  3. That the Panel considers the draft savings/income proposals and associated equalities analyses set out in the Business Plan Consultation Pack
  4. That the Panel considers the draft service plans set out in the Business Plan Consultation Pack
  5. That the Panel considers the contents of the consultation pack circulated
  6. That the Overview and Scrutiny Commission considers the comments of the Panels on the Business Plan 2016-2020 and details provided in the consultation pack and provides a response to Cabinet when it meets on the 15 February 2016.
-

## **1. Purpose of report and executive summary**

- 1.1 This report requests Scrutiny Panels to consider the latest information in respect of the Business Plan and Budget 2016/17, including proposed amendments to savings previously agreed by Council, the draft capital programme 2016-20, the draft savings/income proposals and associated equalities analyses for 2016-19, and draft service plans, and feedback comments to the Overview and Scrutiny Commission.
- 1.2 The Overview and Scrutiny Commission will consider the comments of the Panels and provide a response on the Business Plan 2016-20 to Cabinet when it meets on the 15 February 2016.

## **2. Details - Revenue**

- 2.1 The Cabinet of 7 December 2015 received a report on the business plan for 2016-20.

- 2.2 At the meeting Cabinet

RESOLVED:

That Cabinet

- 1). agrees the draft savings/income proposals (Appendix 1) and associated draft equalities analyses (Appendix 5) put forward by officers to go to Cabinet and refers them to the Overview and Scrutiny panels and Commission in January 2016 for consideration and comment.
- 2). agrees the latest amendments to the draft Capital Programme 2016-2020 which was considered by Cabinet on 19 October 2015 and by scrutiny in November 2015.(Appendix 4)
- 3). considers the proposed amendments to savings previously agreed. (Appendix 2)
- 4). consider the draft service plans. (Appendix 6)

## **3. Alternative Options**

- 3.1 It is a requirement that the Council sets a balanced budget. The Cabinet report on 7 December 2015 sets out the progress made towards setting a balanced budget. This identified the current budget position that needs to be addressed between now and the next report to Cabinet on 18 January 2016 and 15 February 2016, prior to Council on 2 March 2016, agreeing the Budget and Council Tax for 2016/17 and the Business Plan 2016-20, including the MTFs and Capital Programme 2016-20.

#### **4. Capital Programme 2016-20**

- 4.1 Details of the draft Capital Programme 2016-20 were agreed by Cabinet on 7 December 2015 in the attached report for consideration by Overview and Scrutiny panels and Commission.

#### **5. Consultation undertaken or proposed**

- 5.1 Further work will be undertaken as the process develops.
- 5.2 As previously indicated, a savings proposals consultation pack was prepared and distributed to all councillors at the end of December 2015 with a request that it be brought to all Scrutiny and Cabinet meetings from 7 January 2016 onwards and to Budget Council. This should be an improvement for both councillors and officers - more manageable for councillors and it will ensure that only one version of those documents is available so referring to page numbers at meetings will be easier. It will also considerably reduce printing costs and reduce the amount of printing that needs to take place immediately prior to Budget Council.
- 5.3 The consultation pack includes:
- Savings proposals
  - Equality impact assessment for each saving proposal
  - Service plans (these will also be printed in A3 to lay round at scrutiny meetings)

#### **6. Timetable**

- 6.1 The timetable for the Business Plan 2016-20 including the revenue budget 2016/17, the MTFS 2016-20 and the Capital Programme for 2016-20 was agreed by Cabinet on 14 September 2015.

#### **7. Financial, resource and property implications**

- 7.1 These are set out in the Cabinet report for 7 December 2015. (Appendix 1)

#### **8. Legal and statutory implications**

- 8.1 All relevant implications have been addressed in the Cabinet reports. Further work will be carried out as the budget and planning proceeds and will be included in the budget report to Cabinet on the 7 December 2015.
- 8.2 Detailed legal advice will be provided throughout the budget setting process further to any proposals identified and prior to any final decisions.

9. **Human Rights, Equalities and Community Cohesion Implications**

9.1 All relevant implications will be addressed in Cabinet reports on the business planning process.

9.2 A draft equalities assessment has been carried out with respect to the proposed budget savings and is included in the Business Plan Consultation Pack circulated to all Members.

10. **Crime and Disorder implications**

10.1 All relevant implications will be addressed in Cabinet reports on the business planning process.

11. **Risk Management and Health and Safety Implications**

11.1 All relevant implications will be addressed in Cabinet reports on the business planning process.

**Appendices – the following documents are to be published with this report and form part of the report**

Appendix 1: Cabinet report 7 December 2015: Draft Business Plan Update 2016-20 (NB: This excludes Savings and Equalities Assessments which are included in the Business Plan Consultation Pack)

**BACKGROUND PAPERS**

12.1 The following documents have been relied on in drawing up this report but do not form part of the report:

Budget files held in the Corporate Services department.

2015/16 Budgetary Control and 2014/15 Final Accounts Working Papers in the Corporate Services Department.

Budget Monitoring working papers

MTFS working papers

13. **REPORT AUTHOR**

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**email:** [paul.dale@merton.gov.uk](mailto:paul.dale@merton.gov.uk) Budget files held in the Corporate Services department.

# Cabinet

7 December 2015

**Agenda item:**

**Business Plan Update 2016-2020**

**Lead officer:** Caroline Holland

**Lead member:** Councillor Mark Allison

**Key Decision Reference Number:** This report is written and any decisions taken are within the Budget and Policy Framework Procedure Rules as laid out in Part 4-C of the Constitution.

**Contact officer:** Paul Dale

## Recommendations:

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1. That Cabinet considers and agrees the draft savings/income proposals (Appendix 1) and associated draft equalities analyses (Appendix 5) put forward by officers to go to Cabinet and refers them to the Overview and Scrutiny panels and Commission in January 2016 for consideration and comment.
  2. That Cabinet agrees the latest amendments to the draft Capital Programme 2016-2020 which was considered by Cabinet on 19 October 2015 and by scrutiny in November 2015.(Appendix 4)
  3. That Cabinet considers the proposed amendments to savings previously agreed. (Appendix 2)
  5. That Cabinet consider the draft service plans. (Appendix 6 – to follow)
- 

### 1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY

- 1.1 This report provides an update to Cabinet on the Business Planning process for 2016-20 and in particular on the progress made so far towards setting a balanced revenue budget for 2016/17 and over the MTFS period as a whole.
- 1.2 Specifically, the report provides details of revenue savings and income proposals put forward by officers in order to meet the savings/income targets agreed by Cabinet in September 2015.
- 1.3 The report also provides an update on the capital programme for 2016-20 and the financial implications for the MTFS.

- 1.4 The report provides a general update on all the latest information relating to the Business Planning process for 2016-20 and an assessment of the implications for the Medium Term Financial Strategy 2016-2020.
- 1.5 This report is one of the budget updates through the financial year and will be referred to the Overview and Scrutiny Panels and Commission in January 2016.

## 2. DETAILS

### Introduction

- 2.1 A review of assumptions in the MTFFS was undertaken and reported to Cabinet on 14 September 2015. There was also a report to Cabinet on 19 October 2015 which considered and agreed the initial savings/income proposals put forward by officers, provided an update on progress made towards achieving savings previously agreed and proposed some amendments to these, and also provided details of the latest capital programme, including new bids and an indicative programme for 2021- 2025. The report was referred them to the Overview and Scrutiny panels and Commission for consideration.
- 2.2 Taking into account the information contained in both the September and October Cabinet reports, the overall position of the MTFFS reported to Cabinet on 19 October 2015 was as follows:-

	2016/17 £000	2017/18 £000	2016/17 £000	2017/18 £000
MTFS Gap (Cabinet October 2015)	0	0	0	5,132

### 2.3 Review of Assumptions

Since Cabinet in October, work has been continuing to review assumptions, identify new savings/income proposals and analyse information which has been received since then.

#### 2.3.1 Pay

As reported to Cabinet in September 2015, in the Summer Budget 2015, which the government presented on 8 July 2015, it was announced that public sector pay awards will be funded for a pay award of 1% for 4 years from 2016/17 onwards. There is no further change proposed.

#### **Provision for Pay Inflation:**

	2016/17	2017/18	2018/19	2019/20
Revised pay inflation (%)	1.0%	1.0%	1.0%	1.0%
Provision for Pay inflation (cumulative £000)	883	1,767	2,650	3,534

### 2.3.2 Prices

The level of inflation has fallen significantly below the Government's 2% target. The Consumer Prices Index (CPI) fell by 0.1% in the year to October 2015, the same fall as in the year to September 2015. Upward price pressures for clothing and footwear and a range of recreational goods were offset by downward price pressures for university tuition fees, food, alcohol and tobacco, resulting in no change to the overall rate of inflation. The rate of inflation has been at or around 0.0% for most of 2015.

In its November 2015 Inflation Report, the Bank of England's Monetary Policy Committee (MPC) provided the following summary in respect of the prospects for inflation: "CPI inflation has remained close to zero. GDP growth has slowed over the past year to around its past average rate. A weaker global backdrop together with falls in the prices of risky assets are weighing on the outlook for UK growth, but they are counterbalanced by support from falls in market interest rates and commodity prices. Conditioned on a very gently rising path for Bank Rate, the MPC judges that four-quarter growth is likely to remain around current rates and the slack remaining in the economy is likely to be absorbed. Recent falls in oil and other commodity prices mean that inflation is likely to remain lower than previously expected until late 2017 but, on the conditioning path for Bank Rate, the MPC's best collective judgement is that CPI inflation will return to the 2% target in around two years and rise above it thereafter."

The provision for price inflation has been reviewed using the budgets for 2015/16. The majority of contracts are based on RPI increases and RPI annual inflation stands at 0.7% in October 2015, down from 0.8% in September 2015. The budget for 2015/16 was therefore overprovided for and the inflation provision in 2016/17 was reduced to 0.5%.

The latest projections are included in the following table:-

#### **Provision for Price Inflation:**

	2016/17	2017/18	2018/19	2019/20
Price inflation in MTFS (%)	0.5%	1.5%	1.5%	1.5%
Revised estimate (cumulative £000)	741	2,964	5,187	7,410

### 2.3.3 Inflation > 1.5%:

There is also a corporate provision which is held to assist services that may experience price increases greatly in excess of the 0.5% and 1.5% inflation allowance provided when setting the budget. This will only be released for specific demonstrable demand. There is no further change proposed.

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Inflation exceeding 1.5%	540	536	536	536

In the Summer Budget 2015, it was announced that, from April 2016, a new National Living Wage of £7.20 an hour for those aged 25 and over will be introduced. This will rise to over £9 an hour by 2020. The impact of this on the Council's budgets is difficult to quantify as it will have a potential impact on a wide range of services which are currently outsourced, including care contracts. Employees of the council receive the London Living Wage which is currently £9.15 an hour. The cash limiting strategy is not without risks but if current levels of inflation were applied un-damped across the period then the budget gap would not change significantly by 2018/19.

#### 2.3.4 Income

The MTFS does not include any specific provision for inflation on income from fees and charges. However, service departments can identify increased income as part of their savings proposals.

#### 2.3.5 Pension Fund

The Pension fund demonstrated a significant reduction in deficit in 2014/15. However, the prospects for the costs of funding future year's benefits remain unclear. A revaluation will be undertaken using data at 31/3/2016. This will be implemented at 1<sup>st</sup> April 2017. It is not proposed to make any changes in assumptions about the pension fund until the valuation is clearer. There may also be further changes to the administration of the scheme which would have an impact on the valuation.

#### 2.3.6 Taxicards and Freedom Passes

These schemes are administered by London Councils on behalf of London boroughs. Latest information from London councils indicates that negotiations with Transport for London (TfL) and the Association of Train Operating Companies (ATOC) will be concluded at the end of November 2015.

The MTFS includes the following amounts for Taxicards and Freedom Passes:-

	Current Estimate 2015/16 £000
Freedom Passes	9,009
Taxicards	170
Total	9,179
Uplift in MTFS	450
Provision in MTFS for 2016/17	9,629

Initial indications are that the charge to Merton for 2016/17 will be within the provision but this provision will be reviewed and reported when the figures are finalised.

#### 2.3.7 Growth

The MTFS does not include any provision for growth from 2016/17 to 2019//20.



### 2.3.8 Revenuisation

In recent budgets it has been recognised that some expenditure formerly included in the capital programme could no longer be justified as it did not meet the definition of expenditure for capital purposes. Nevertheless, it is important that some of this expenditure takes place and the following amounts have been included in the latest MTFS for 2016-20:-

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Revenuisation	2,426	2,436	2,433	2,433

The expenditure charged to capital during the current year is being closely monitored and is being reported through the monitoring report.

## 2.4 **Forecast of Resources and Local Government Finance Settlement**

### 2.4.1 Background

Each year in December, the Department of Communities and Local Government (DCLG) notifies local authorities of their Provisional Local Government Finance Settlement. The final Settlement figures are published the following January/February but are generally unchanged from the provisional figures. The total amount of funding available for local authorities is essentially determined by the amount of resources that Central Government has allocated as part of its annual Departmental Expenditure Limit.

### 2.4.2 Spending Review and Autumn Statement 2015

In September, the Chancellor wrote to the Office for Budget Responsibility (OBR) asking them to publish a forecast on 25 November and making this a joint Spending Review and Autumn Statement. The OBR was set up in 2010 to provide an independent analysis of the government's finances and produces forecasts for the next five years twice a year – at Budget and at Autumn Statement. On 25 November 2015 the government published a joint Spending Review and Autumn Statement and there was also an Office for Budget Responsibility (OBR) forecast.

In the Spending Review the government decides budgets for each department, called departmental settlements. The departmental settlements are the amount the government has allocated to each department to spend over the Parliament.

The information published will be analysed and included in the report to Cabinet on the Business Plan in January 2016.

### 2.4.3 Funding Forecasts for 2016/17 to 2019/20

Forecasting resources for 2016/17 and beyond is fraught with difficulties since it requires making assumptions about a wide variety of variables which the Government are not prepared to release at the current time. These include indications of resources provided to Government Departments in their Departmental Expenditure Limits (DELs). The

Government's protection of some departments (Overseas Aid, Education and Health) and the additional commitment to increase defence budgets will mean that other areas such as local government will continue to bear the brunt of the cuts in public sector funding.

The Spending Review and Autumn Statement published on 25 November provided details of planned spending at a Government departmental level but details at an individual local authority level only become available when the Provisional Local Government Finance Settlement is announced by the Department for Local Government and Communities in late December 2015.

A full update and analysis of the implications for Merton will be included in the report to Cabinet on the Business Plan in January 2016.

Officers will continue to analyse all of the available information, from sources such as the Institute of Fiscal Studies (IFS) and London Councils, to produce as accurate forecasts of resources as possible. This will entail making assumptions about the extent to which Government ring-fencing will continue. Figures will be updated throughout the business planning process as more information becomes available.

#### 2.4.4 Local authority public health allocations 2015 to 2016 – consultation

It was previously reported in September that as part of a wider government action on deficit reduction, the Department of Health (DH) has been asked to deliver savings of £200 million in the financial year 2015 to 2016 through reductions in the Public Health Grant (PHG) to local authorities (LAs).

On 4 November 2015, the Government announced the outcome of its consultation on the £200m cut to public health funding in 2015-16. It states that "After considering the consultation responses, the department has decided to proceed with the savings by reducing each local authority's (LA) grant by an equal percentage. This was option C in the consultation document. The saving will be implemented through a reduction in the fourth quarterly instalment of the grant, which will be brought forward from January 2016 to November 2015." This confirms the details of the cut to Merton's grant as follows:-

#### **Straight 6.2% cut (£m)**

	PH grant allocation excluding 0-5	0-5 allocation (part year)	Total 15/16 PH allocation	Revised allocation with 6.2% cut	Cut (£m)	Cut (%)	Total allocation (% England total)
Merton	9.236	1.476	10.712	10.049	-0.663	-6.2%	0.3%

## 2.5 Capital Financing Costs

- 2.5.1 As previously reported the Capital Programme has been reviewed and revised and a draft programme for 2016-2020 was approved by Cabinet on 19 October 2015, along with an indicative programme for 2021-25.
- 2.5.2 Section 6 of this report sets out details of progress made towards preparing the draft capital programme 2016-20.
- 2.5.3 The estimated capital financing costs based on the latest draft programme, which includes the best estimate of new schemes commencing in 2019/20, the effect of estimated government grant funding and slippage/reprofiling based on 2011/15 outturn and latest monitoring information are set out in the following table. This also includes an element of revenue contribution to fund short-life assets:-

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
Capital Programme	41,036	41,734	27,643	13,131
Revenue Implications	13,621	13,744	13,917	14,650

## 2.6 Council Tax Base

- 2.6.1 The Council Tax Base is a key factor which is required by levying bodies and the Council for setting the levies and Council Tax for 2016/17. The council tax base is the measure of the number of dwellings to which council tax is chargeable in an area or part of an area. The Council Tax Base is calculated using the properties from the Valuation List together with information held within Council Tax records. The properties are adjusted to reflect the number of properties within different bands in order to produce the Council Tax Base (Band D equivalent). This will be used to set the Council Tax at Band D for 2016/17. The Council is required to determine its Council Tax Base by 31 January 2016.
- 2.6.2 Details of the Council Tax Base for 2016/17 will be included in the Business Plan report to Cabinet in January 2016.

## 2.7 Proposed Amendments to Previously Agreed Savings

- 2.7.1 Cabinet on 19 October 2015 agreed some proposed amendments to savings which had been agreed in previous year's budgets and also agreed that the financial implications should be incorporated into the draft MTFs 2016-20.

The overall effect of the proposed amendments is set out in the following table:-

<b>SUMMARY (cumulative)</b>	<b>2015/16 £000</b>	<b>2016/17 £000</b>	<b>2017/18 £000</b>	<b>2018/19 £000</b>	<b>2019/20 £000</b>
Corporate Services	-	495	448	-	-
Children, Schools & Families	-	-	-	-	-
Environment and Regeneration	-	100	-	-	-
Community and Housing	-	178	778	978	978
<b>Net Cumulative total</b>	-	<b>773</b>	<b>1,226</b>	<b>978</b>	<b>978</b>

2.7.2 Community and Housing Department have now identified proposals to offset the outstanding balance of £0.978m. Details of these are set out in Appendix 2.

<b>SUMMARY (cumulative)</b>	<b>2015/16 £000</b>	<b>2016/17 £000</b>	<b>2017/18 £000</b>	<b>2018/19 £000</b>	<b>2019/20 £000</b>
Corporate Services	-	495	448	-	-
Children, Schools & Families	-	-	-	-	-
Environment and Regeneration	-	100	-	-	-
Community and Housing	-	178	648	-	-
<b>Net Cumulative total</b>	-	<b>773</b>	<b>1,096</b>	-	-

### 2.7.3 Corporate Services

It is proposed that a previously agreed saving (CS07 - £47K) which relates to a restructure of the Post & Print Room and deletion of two posts should be deferred from 2016/17 to 2017/18. Also, it is proposed to defer saving CSD43 (2015/16) for one year. This saving relates to sharing FOI and information governance policy with another council.

### 2.7.4 Environment and Regeneration

A number of deferred and replacement savings are proposed and further details are set out in Appendix 2.

2.7.5 If all of the proposed amendments to previously agreed savings are approved (October and December), the impact on the MTFS is as follows:-

<b>SUMMARY (cumulative)</b>	<b>2015/16 £000</b>	<b>2016/17 £000</b>	<b>2017/18 £000</b>	<b>2018/19 £000</b>	<b>2019/20 £000</b>
Corporate Services	0	582	458	0	0
Children, Schools & Families	0	0	0	0	0
Environment and Regeneration	0	744	0	0	0
Community and Housing	0	178	648	0	0
<b>Net Cumulative total</b>	<b>0</b>	<b>1,504</b>	<b>1,106</b>	<b>0</b>	<b>0</b>

## 2.8 Provisional Local Government Finance Settlement 2015/16

- 2.8.1 As indicated in paragraph 2.4, details of the Spending Review and Autumn Statement 2015 were announced by the Chancellor of the Exchequer on 25 November 2014.
- 2.8.2 The provisional Local Government Finance Settlement is usually published about two weeks later so details are expected in the second/third week of December.
- 2.8.3 The estimates for central Government funding currently included in the draft MTFs are based on the latest information available and a further update will be provided in the Business Plan Update report to Cabinet in January 2016.

## 3. FEEDBACK FROM THE OVERVIEW AND SCRUTINY PROCESS IN NOVEMBER 2015

- 3.1 The information available on the Business Planning process reported to Cabinet on 19 October 2015 was reviewed by the Overview and Scrutiny Panels and Commission in November 2015.
- 3.2 Feedback is included in a separate report to Cabinet on the agenda.

## 4. SAVINGS PROPOSALS 2016-20 AND SERVICE PLANNING

### Controllable budgets and Savings Targets for 2016-20

- 4.1 Cabinet on 19 October 2015 agreed some initial proposals from service departments to set against the savings targets agreed by Cabinet on 14 September 2015

These are summarised in the following table:-

	<b>Targets £'000</b>	<b>Proposals £'000</b>	<b>Balance £'000</b>
Corporate Services	2,338	438	1,900
Children, Schools & Families	2,580	555	2,025
Environment & Regeneration	6,568	2,537	4,031
Community & Housing	3,815	2,435	1,380
<b>Total Surplus/(Shortfall)</b>	<b>15,301</b>	<b>5,965</b>	<b>9,336</b>
Community & Housing replacements for £809,000 *	978	0	978
<b>Total Savings/Income Proposals</b>	<b>16,279</b>	<b>5,965</b>	<b>10,314</b>

\* Community and Housing Department have identified savings of £0.978m to replace the balance arising from the adjustments to previous year's savings agreed in October 2015. These are set out in Appendix 2.

- 4.2 Since then service departments have been reviewing their budgets and formulating further proposals to address their targets. The progress made to date is set out in this report.
- 4.3 Proposals that Cabinet agree at this meeting will be referred to the Overview and Scrutiny Commission and panels for review and comment in January 2016.
- 4.4 The additional proposals submitted by each department are summarised in the following table and set out in detail in Appendix 1.

	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Corporate Services	0	104	555	0	659
Children, Schools & Families	0	189	201	0	390
Environment & Regeneration	0	308	225	0	533
Community & Housing	0	0	0	0	0
<b>Total Surplus/(Shortfall)</b>	<b>0</b>	<b>601</b>	<b>981</b>	<b>0</b>	<b>1,582</b>

#### 4.5 Summary of progress to date

- 4.5.1 If all of the proposals are accepted, the balance remaining to find is:-

	<b>Targets</b>	<b>Proposals</b>	<b>Proposals</b>	<b>Balance</b>
	<b>£'000</b>	<b>October</b>	<b>December</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
Corporate Services	2,338	(438)	(659)	1,241
Children, Schools & Families	2,580	(555)	(390)	1,635
Environment & Regeneration	6,568	(2,537)	(533)	3,498
Community & Housing	3,815	(2,435)	0	1,380
<b>Total</b>	<b>15,301</b>	<b>(5,965)</b>	<b>(1,582)</b>	<b>7,754</b>

- 4.6 Where departments have not met their target or put forward options that are deemed not to be acceptable then the shortfall will be carried forward to later meetings and future years budget processes to be made good.

#### 4.7 Service Plans

- 4.7.1 Draft Service Plans are included in Appendix 6. (To follow)

#### 4.8 Equality Assessments

- 4.8.1 Draft Equalities Assessments are set out in Appendix 5.

## 5. Update to MTFS 2016-20

- 5.1 If the changes outlined in this report are agreed, the forecast gap in the MTFS over the four year period is as follows, subject to the Spending Review announcement and Local Government Finance Settlement in December.

	2016/17 £000	2017/18 £000	2018/19 £000	2019/20 £000
<b>Budget Gap in MTFS</b>	0	0	0	814

- 5.2 A more detailed MTFS is included as Appendix 2.

- 5.3 Draft Service department budget summaries based on the information in this report are attached as Appendix 7. (To follow)

## 6. CAPITAL PROGRAMME 2016-20: UPDATE

- 6.1 The proposed draft Capital Programme 2016-20 and an Indicative Capital Programme 2020-25 were presented to Cabinet on 19 October 2015.

- 6.2 The programme has been reviewed by scrutiny panels.

- 6.3 Monthly monitoring of the approved programme for 2015/16 has been ongoing and there will inevitably be further changes arising from slippage, reprofiling and the announcement of capital grants as part of the local government finance settlement which has yet to be announced.

- 6.4 The changes that have been made to the proposed capital programme since it was presented to Cabinet in October 2015 are set out in Appendix 4.

- 6.5 The estimated revenue implications of funding the draft capital programme are summarised in paragraph 2.5.3 and these have been incorporated into the latest draft MTFS 2016-20.

## 7. CONSULTATION UNDERTAKEN OR PROPOSED

- 7.1 There will be extensive consultation as the business plan process develops. This will include the Overview and Scrutiny panels and Commission, business ratepayers and all other relevant parties.

- 7.2 In accordance with statute, consultation is taking place with business ratepayers and a meeting will be arranged for early in 2016.

**7.3** As previously indicated, a savings proposals consultation pack will be prepared and distributed to all councillors at the end of December 2015 that can be brought to all Scrutiny and Cabinet meetings from 7 January 2016 onwards and to Budget Council. This should be an improvement for both councillors and officers - more manageable for councillors and it will ensure that only one version of those documents is available so referring to page numbers at meetings will be easier. It will also considerably reduce printing costs and reduce the amount of printing that needs to take place immediately prior to Budget Council.

**7.4** The pack will include:

- Savings proposals
- Equality impact assessment for each saving proposal
- Service plans (these will also be printed in A3 to lay round at scrutiny meetings)

## **8. TIMETABLE**

**8.1** In accordance with current financial reporting timetables.

## **9. FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**

**9.1** All relevant implications have been addressed in the report.

## **10. LEGAL AND STATUTORY IMPLICATIONS**

**10.1** All relevant implications have been addressed in the report.

## **11. HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**

**11.1** Draft Equalities assessments of the savings proposals are included in Appendix 5.

## **12. CRIME AND DISORDER IMPLICATIONS**

**12.1** Not applicable

## **13. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**

**13.1** Not applicable



**APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**

- Appendix 1: New savings/income proposals 2016-20**
- Appendix 2: Proposed amendments to savings previously agreed**
- Appendix 3: MTFS Update**
- Appendix 4: Capital Programme 2016-20**
- Appendix 5: Draft Equalities Assessments**
- Appendix 6: Service Plans 2016-20 (To follow)**
- Appendix 7: Budget Summaries (To follow)**

**BACKGROUND PAPERS**

Budget files held in the Corporate Services department.

**REPORT AUTHOR**

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<b>DRAFT MTFS 2015-19: RE-PRICED AND ROLLED FORWARD</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>	<b>2019/20</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Departmental Base Budget 2015/16</b>	<b>150,913</b>	<b>150,913</b>	<b>150,913</b>	<b>150,913</b>
Inflation (Pay, Prices)	1,624	4,731	7,837	10,944
Autoenrolment/Nat. ins changes	1,000	2,000	2,000	2,000
FYE – Previous Years Savings	(15,902)	(21,334)	(22,482)	(22,482)
Amendments to previously agreed savings	1,504	1,106	0	0
Change in Net Appropriations to/(from) Reserves	(5,260)	(5,418)	(5,887)	(4,486)
Revenuisation	(102)	(102)	(102)	(102)
Taxi card/Concessionary Fares	450	900	1,350	1,350
Other	1,622	1,692	1,765	1,841
<b>Re-Priced Departmental Budget</b>	<b>135,849</b>	<b>134,488</b>	<b>135,394</b>	<b>139,978</b>
Treasury/Capital financing	13,621	13,744	13,917	14,650
Pensions	4,395	4,592	4,799	5,015
Other Corporate items	(13,289)	(13,131)	(12,659)	(14,063)
Levies	632	632	632	632
<b>Sub-total: Corporate provisions</b>	<b>5,359</b>	<b>5,837</b>	<b>6,689</b>	<b>6,234</b>
<b>BUDGET REQUIREMENT</b>	<b>141,208</b>	<b>140,325</b>	<b>142,083</b>	<b>146,211</b>
<b>Funded by:</b>				
Revenue Support Grant	(23,161)	(16,691)	(12,256)	(10,617)
Business Rates (inc. Section 31 grant)	(34,432)	(35,121)	(35,823)	(36,540)
C. Tax Freeze Grant 2015/16	0	0	0	0
PFI Grant	(4,797)	(4,797)	(4,797)	(4,797)
New Homes Bonus	(2,904)	(2,615)	(2,294)	(968)
Council Tax inc. WPCC	(77,435)	(77,821)	(78,208)	(78,598)
Collection Fund – (Surplus)/Deficit	1,566	0	0	0
<b>TOTAL FUNDING</b>	<b>(141,164)</b>	<b>(137,044)</b>	<b>(133,378)</b>	<b>(131,519)</b>
<b>GAP excluding Use of Reserves (Cumulative)</b>	<b>44</b>	<b>3,281</b>	<b>8,705</b>	<b>14,692</b>
Savings/Income Proposals 2016/17	(200)	(4,057)	(7,547)	(7,547)
<b>Sub-total</b>	<b>(156)</b>	<b>(776)</b>	<b>1,158</b>	<b>7,145</b>
Use of Reserves	156	776	(1,158)	(6,331)
<b>GAP including Use of Reserves (Cumulative)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>814</b>

## Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25

## Appendix 4a

Merton	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Services	5,711,470	5,196,000	2,977,000	2,795,000	2,885,000	2,562,000	1,935,000	1,965,000	2,817,000
Community and Housing	2,307,650	1,055,000	280,000	280,000	630,000	280,000	280,000	280,000	280,000
Children, Schools & Families	13,943,480	20,297,550	11,189,950	4,805,000	6,650,000	4,658,000	650,000	755,000	650,000
Environment & Regeneration	19,718,800	13,285,300	10,226,300	4,277,000	4,217,000	4,252,000	4,217,000	4,217,000	4,277,000
<b>Total Merton</b>	<b>41,681,400</b>	<b>39,833,850</b>	<b>24,673,250</b>	<b>12,157,000</b>	<b>14,382,000</b>	<b>11,752,000</b>	<b>7,082,000</b>	<b>7,217,000</b>	<b>8,024,000</b>

Merton	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Total Corporate Budgets	982,000	0	0	0	0	0	0	0	0
Total Business Improvement	550,000	175,000	442,000	190,000	0	592,000	175,000	190,000	442,000
Total Corporate Governance	0	0	0	0	0	0	0	0	0
Total Resources	108,200	0	0	0	825,000	0	0	0	0
Total Information Technology	1,525,000	2,021,000	785,000	1,230,000	1,060,000	970,000	760,000	775,000	1,375,000
Total Facilities Management	2,546,270	3,000,000	1,750,000	1,375,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Corporate Services</b>	<b>5,711,470</b>	<b>5,196,000</b>	<b>2,977,000</b>	<b>2,795,000</b>	<b>2,885,000</b>	<b>2,562,000</b>	<b>1,935,000</b>	<b>1,965,000</b>	<b>2,817,000</b>
<b>Community and Housing</b>									
Total Adult Social Care	43,750	0	0	0	0	0	0	0	0
Total Merton Adult Education	0	0	0	0	0	0	0	0	0
Housing									
The Gables Mitcham	0	0	0	0	0	0	0	0	0
8 Wilton Road	0	0	0	0	0	0	0	0	0
Western Road	875,000	0	0	0	0	0	0	0	0
Disabled Facilities	1,188,900	755,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
Other Housing	0	0	0	0	0	0	0	0	0
Total Libraries	200,000	300,000	0	0	350,000	0	0	0	0

<b>Total Community and Housing</b>	<b>2,307,650</b>	<b>1,055,000</b>	<b>280,000</b>	<b>280,000</b>	<b>630,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>
<b>Children, Schools and Families</b>									
<b>Primary School Expansions</b>	2,852,200	0	0	0	0	0	0	0	0
<b>Secondary School Expansions</b>	8,466,510	13,548,740	9,689,950	3,200,000	6,000,000	4,008,000	0	0	0
<b>SEN</b>	1,870,320	5,994,360	850,000	850,000	0	0	0	0	0
<b>Other</b>	754,450	754,450	650,000	755,000	650,000	650,000	650,000	755,000	650,000
<b>Children, Schools &amp; Families</b>	<b>13,943,480</b>	<b>20,297,550</b>	<b>11,189,950</b>	<b>4,805,000</b>	<b>6,650,000</b>	<b>4,658,000</b>	<b>650,000</b>	<b>755,000</b>	<b>650,000</b>

**Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25 Continued...**

**Appendix 4a**

					<b>Updated Budget 20/21</b>	<b>Updated Budget 21/22</b>	<b>Updated Budget 22/23</b>	<b>Updated Budget 23/24</b>	<b>Updated Budget 24/25</b>
<b>Environment &amp; Regeneration</b>									
Footways Planned Works	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Greenspaces	423,000	250,000	350,000	385,000	325,000	325,000	325,000	325,000	385,000
Highways General Planned Works	419,000	419,000	422,000	427,000	427,000	427,000	427,000	427,000	427,000
Highways Planned Road Works	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
Leisure Centres	9,300,000	1,300,000	1,800,000	300,000	300,000	300,000	300,000	300,000	300,000
Other E&R	45,000	0	0	0	0	0	0	0	0
On and Off Street Parking	35,000	0	0	0	0	35,000	0	0	0
Regeneration Partnerships	3,072,000	920,000	2,000,000	0	0	0	0	0	0
Street Lighting	462,000	290,000	509,000	290,000	290,000	290,000	290,000	290,000	290,000
Street Scene	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Transport for London	1,754,800	1,844,800	1,864,800	0	0	0	0	0	0
Traffic and Parking Management	802,500	156,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Transport and Plant	500,000	5,500,000	500,000	350,000	350,000	350,000	350,000	350,000	350,000
Safer Merton - CCTV & ASB	300,000	0	0	0	0	0	0	0	0
Waste Operations	45,500	45,500	45,500	40,000	40,000	40,000	40,000	40,000	40,000
<b>Environment &amp; Regeneration</b>	<b>19,718,800</b>	<b>13,285,300</b>	<b>10,226,300</b>	<b>4,277,000</b>	<b>4,217,000</b>	<b>4,252,000</b>	<b>4,217,000</b>	<b>4,217,000</b>	<b>4,277,000</b>

## Movement from Current to Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25

## Appendix 4b

Merton					Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Corporate Services	713,000	2,315,000	220,000	1,295,000	1,125,000	917,000	500,000	515,000	1,367,000
Community and Housing	(60,000)	240,000	(60,000)	(60,000)	290,000	(60,000)	(60,000)	(60,000)	(60,000)
Children, Schools & Families	(15,279,240)	(681,260)	(8,913,850)	1,539,400	(596,800)	(401,580)	(8,800)	96,200	(8,800)
Environment & Regeneration	(4,715,200)	(2,041,200)	3,847,800	(596,000)	(437,000)	(402,000)	(437,000)	(437,000)	(377,000)
<b>Total Merton</b>	<b>(19,341,440)</b>	<b>(167,460)</b>	<b>(4,906,050)</b>	<b>2,178,400</b>	<b>381,200</b>	<b>53,420</b>	<b>(5,800)</b>	<b>114,200</b>	<b>921,200</b>

Merton					Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Total Corporate Budgets	0	0	0	0	0	0	0	0	0
Total Business Improvement	550,000	175,000	442,000	190,000	0	592,000	175,000	190,000	442,000
Total Resources	0	0	0	0	825,000	0	0	0	0
Total Information Technology	(337,000)	140,000	(222,000)	655,000	200,000	200,000	200,000	200,000	800,000
Total Facilities Management	500,000	2,000,000	0	450,000	100,000	125,000	125,000	125,000	125,000
<b>Total Corporate Services</b>	<b>713,000</b>	<b>2,315,000</b>	<b>220,000</b>	<b>1,295,000</b>	<b>1,125,000</b>	<b>917,000</b>	<b>500,000</b>	<b>515,000</b>	<b>1,367,000</b>
<b>Community and Housing</b>									
Housing									
Western Road	0	0	0	0	0	0	0	0	0
Disabled Facilities	0	0	0	0	0	0	0	0	0
Other Housing	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
Libraries	0	300,000	0	0	350,000	0	0	0	0
<b>Community and Housing</b>	<b>(60,000)</b>	<b>240,000</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>290,000</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>
<b>Children, Schools and Families</b>									
Primary School Expansions	(2,675,000)	(3,848,780)	(2,575,000)	(1,600,000)	0	0	0	0	0
Secondary School Expansions	(7,248,490)	2,048,740	(4,264,320)	3,200,000	0	0	0	0	0
SEN	(2,921,890)	2,994,360	0	0	0	0	0	0	0
Other	(2,433,860)	(1,875,580)	(2,074,530)	(60,600)	(596,800)	(401,580)	(8,800)	96,200	(8,800)
<b>Children, Schools &amp; Families</b>	<b>(15,279,240)</b>	<b>(681,260)</b>	<b>(8,913,850)</b>	<b>1,539,400</b>	<b>(596,800)</b>	<b>(401,580)</b>	<b>(8,800)</b>	<b>96,200</b>	<b>(8,800)</b>

## Movement from Current to Proposed Summary Capital Programme 2016-20 and Summary Indicative Programme 2021/25 Continued..

Appendix 4b

<b>Environment &amp; Regeneration</b>										
Total Footways Planned Works	0	0	0	0	0	0	0	0	0	0
Total Greenspaces	0	0	0	35,000	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	35,000
Highways General Planned Works	0	0	3,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Highways Planned Road Works	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Total Leisure Centres	0	0	0	0	0	0	0	0	0	0
Total Other E&R	45,000	0	0	0	0	0	0	0	0	0
On and Off Street Parking	35,000	0	0	0	0	35,000	0	0	0	0
Regeneration Partnerships	(4,864,000)	(2,080,000)	2,000,000	0	0	0	0	0	0	0
Total Street Lighting	0	0	0	(219,000)	0	0	0	0	0	0
Total Street Scene	0	0	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Total Transport for London	(71,200)	18,800	1,864,800	0	0	0	0	0	0	0
Traffic and Parking Management	120,000	0	0	0	0	0	0	0	0	0
Total Transport and Plant	0	0	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Safer Merton - CCTV & ASB	0	0	0	0	0	0	0	0	0	0
Total Waste Operations	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>Environment &amp; Regeneration</b>	<b>(4,715,200)</b>	<b>(2,041,200)</b>	<b>3,847,800</b>	<b>(596,000)</b>	<b>(437,000)</b>	<b>(402,000)</b>	<b>(437,000)</b>	<b>(437,000)</b>	<b>(437,000)</b>	<b>(377,000)</b>

Corporate Services	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Corporate Budgets</b>									
Acquisitions Budget	500,000	0	0	0	0	0	0	0	0
Capital Bidding Fund	482,000	0	0	0	0	0	0	0	0
<b>Total Corporate Budgets</b>	<b>982,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Business Improvements</b>									
Planweb/Stratus Update	0	0	42,000	0	0	42,000	0	0	42,000
M3 LP and PP	500,000	0	0	0	0	500,000	0	0	0
Map Information	50,000	0	0	0	0	50,000	0	0	0
Aligned Assets	0	75,000	0	0	0	0	75,000	0	0
Electronic Asset Management	0	0	0	190,000	0	0	0	190,000	0
Revenue & Benefits	0	0	400,000	0	0	0	0	0	400,000
Capita Housing	0	100,000	0	0	0	0	100,000	0	0
<b>Total Business Improvement</b>	<b>550,000</b>	<b>175,000</b>	<b>442,000</b>	<b>190,000</b>	<b>0</b>	<b>592,000</b>	<b>175,000</b>	<b>190,000</b>	<b>442,000</b>
<b>Resources</b>									
Replacement of Civica Icon	0	0	0	0	125,000	0	0	0	0
Improving Information Systems	108,200	0	0	0	700,000	0	0	0	0
<b>Total Resources</b>	<b>108,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>825,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Information Technology</b>									
Planned Replacement Programme	1,125,000	1,746,000	510,000	430,000	860,000	770,000	560,000	575,000	575,000
ITSD Enhancements	200,000	200,000	275,000	200,000	200,000	200,000	200,000	200,000	200,000
Multi-Functioning Device (MFD)	200,000	75,000	0	600,000	0	0	0	0	600,000
<b>Total Information Technology</b>	<b>1,525,000</b>	<b>2,021,000</b>	<b>785,000</b>	<b>1,230,000</b>	<b>1,060,000</b>	<b>970,000</b>	<b>760,000</b>	<b>775,000</b>	<b>1,375,000</b>



Corporate Services	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Invest to Save Schemes	1,300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Water Safety Works	150,000	150,000	100,000	0	0	0	0	0	0
Asbestos Safety Works	250,000	250,000	250,000	0	0	0	0	0	0
Capital Works - Facilities	300,000	300,000	300,000	700,000	700,000	700,000	700,000	700,000	700,000
Civic Centre Passenger Lifts	46,270	0	0	0	0	0	0	0	0
Civic Centre Boilers	0	0	300,000	0	0	0	0	0	0
Data Centre Support Equipment	0	0	300,000	0	0	0	0	0	0
Civic Centre Staff Entrance Improve	0	0	200,000	0	0	0	0	0	0
Photovoltaics (PV) and Energy Cons	500,000	2,000,000	0	0	0	0	0	0	0
Civic Centre Lightning Upgrade	0	0	0	300,000	0	0	0	0	0
Civic Centre Block Paving	0	0	0	75,000	0	0	0	0	0
<b>Total Facilities Management</b>	<b>2,546,270</b>	<b>3,000,000</b>	<b>1,750,000</b>	<b>1,375,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>TOTAL</b>	<b>5,711,470</b>	<b>5,196,000</b>	<b>2,977,000</b>	<b>2,795,000</b>	<b>2,885,000</b>	<b>2,562,000</b>	<b>1,935,000</b>	<b>1,965,000</b>	<b>2,817,000</b>

Community and Housing	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Adult Social Care</b>									
Telehealth	43,750	0	0	0	0	0	0	0	0
<b>Total Adult Social Care</b>	<b>43,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Housing</b>									
191-193 Western Road	115,000	0	0	0	0	0	0	0	0
Western Road *	760,000	0	0	0	0	0	0	0	0
Disabled Facilities Grant	1,188,900	755,000	280,000	280,000	280,000	280,000	280,000	280,000	280,000
Small Repairs Grant	0	0	0	0	0	0	0	0	0
<b>Total Housing</b>	<b>2,063,900</b>	<b>755,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>
<b>Libraries</b>									
Colliers Wood Library Re-Fit	200,000	0	0	0	0	0	0	0	0
West Barnes Library Re-Fit	0	200,000	0	0	0	0	0	0	0
Library Management System	0	100,000	0	0	0	0	0	0	0
Library Self Service	0	0	0	0	350,000	0	0	0	0
<b>Total Libraries</b>	<b>200,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>2,307,650</b>	<b>1,055,000</b>	<b>280,000</b>	<b>280,000</b>	<b>630,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>	<b>280,000</b>

Children, Schools and Families	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Primary School Expansions</b>									
Dundonald expansion	2,120,200	0	0	0	0	0	0	0	0
Singlegate expansion	732,000	0	0	0	0	0	0	0	0
Beecholme	0	0	0	0	0	0	0	0	0
23 FE School Expansion 1fe Expans	0	0	0	0	0	0	0	0	0
26 FE School Expansion - Temp Cla	0	0	0	0	0	0	0	0	0
27 FE School Expansion - Temp Cla	0	0	0	0	0	0	0	0	0
28 FE School Expansion - Temp Cla	0	0	0	0	0	0	0	0	0
<b>Total Primary School Expansions</b>	<b>2,852,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Scheme 1 Phased Extra 4fe	2,798,710	1,500,000	0	0	0	0	0	0	0
Scheme 2 Phased Extra 4fe	70,000	2,948,740	2,681,000	0	0	0	0	0	0
Scheme 3 Phased Extra 2fe	557,800	2,000,000	0	0	0	0	0	0	0
Scheme 5 Phased Extra 2fe	0	100,000	2,530,000	3,200,000	0	0	0	0	0
Scheme 6 Phased Extra 2fe	0	0	0	0	0	0	0	0	0
Scheme 4 New School Extra 6fe	5,040,000	7,000,000	4,478,950	0	6,000,000	4,008,000	0	0	0
<b>Total Secondary School Expansio</b>	<b>8,466,510</b>	<b>13,548,740</b>	<b>9,689,950</b>	<b>3,200,000</b>	<b>6,000,000</b>	<b>4,008,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Cricket Green	721,520	2,883,160	0	0	0	0	0	0	0
Perseid	0	0	850,000	850,000	0	0	0	0	0
Perseid - Further 28 Places Primary	548,800	2,551,200	0	0	0	0	0	0	0
Secondary School Autism Unit	600,000	560,000	0	0	0	0	0	0	0
<b>Total SEN</b>	<b>1,870,320</b>	<b>5,994,360</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other</b>									
Inflation Contingency	0	0	0	0	0	0	0	0	0
Devolved Formula Capital	0	0	0	0	0	0	0	0	0
Schs Cap Maint & Accessibility	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Schools Equipment Loans	104,450	104,450	0	0	0	0	0	0	0
Admissions IT System	0	0	0	105,000	0	0	0	105,000	0
<b>Total Other</b>	<b>754,450</b>	<b>754,450</b>	<b>650,000</b>	<b>755,000</b>	<b>650,000</b>	<b>650,000</b>	<b>650,000</b>	<b>755,000</b>	<b>650,000</b>
<b>TOTAL</b>	<b>13,943,480</b>	<b>20,297,550</b>	<b>11,189,950</b>	<b>4,805,000</b>	<b>6,650,000</b>	<b>4,658,000</b>	<b>650,000</b>	<b>755,000</b>	<b>650,000</b>

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Footways Planned Works</b>									
Repairs to Footways	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
<b>Total Footways Planned Works</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>Greenspaces</b>									
Parks Investment	276,000	216,000	322,500	325,000	325,000	325,000	325,000	325,000	325,000
Canons Parks for People Dev HLF	113,000	0	0	0	0	0	0	0	0
Pay and Display Machines	0	0	0	60,000	0	0	0	0	60,000
Parks Bins - Finance Lease	34,000	34,000	27,500	0	0	0	0	0	0
<b>Total Greenspaces</b>	<b>423,000</b>	<b>250,000</b>	<b>350,000</b>	<b>385,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>325,000</b>	<b>385,000</b>
<b>Highways General Planned Works</b>									
Surface Water Drainage	69,000	69,000	72,000	77,000	77,000	77,000	77,000	77,000	77,000
Highways bridges & structures	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000	260,000
Maintain AntiSkid and Coloured	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
<b>Total Highways General Planned Works</b>	<b>419,000</b>	<b>419,000</b>	<b>422,000</b>	<b>427,000</b>	<b>427,000</b>	<b>427,000</b>	<b>427,000</b>	<b>427,000</b>	<b>427,000</b>
<b>Highways Planned Road Works</b>									
Borough Roads Maintenance	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000
<b>Total Highways Planned Road Works</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>
<b>Leisure Centres</b>									
Leisure Centre Plant & Machine	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Morden Leisure Centre	9,000,000	1,000,000	0	0	0	0	0	0	0
Wimbledon Park Lake De-Silting	0	0	1,500,000	0	0	0	0	0	0
<b>Total Leisure Centres</b>	<b>9,300,000</b>	<b>1,300,000</b>	<b>1,800,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>Other E&amp;R</b>									
Mortuary Provision	45,000	0	0	0	0	0	0	0	0
<b>Total Other E&amp;R</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>On and Off Street Parking</b>									
Replacing Handheld Computers	35,000	0	0	0	0	35,000	0	0	0
<b>Total On and Off Street Parking</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Regeneration Partnerships</b>									
Industrial Estate Investment	450,000	0	0	0	0	0	0	0	0
Mitcham Major schemes - TfL	1,000,000	700,000	0	0	0	0	0	0	0
Town Centre Investment	1,037,000	0	0	0	0	0	0	0	0
Morden shopping parades	410,000	0	0	0	0	0	0	0	0
Brighter Business	55,000	0	0	0	0	0	0	0	0
Morden - TfL	120,000	220,000	2,000,000	0	0	0	0	0	0
<b>Total Regeneration Partnerships</b>	<b>3,072,000</b>	<b>920,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Street Lighting</b>									
Street Lighting Replacement Pr	462,000	290,000	509,000	290,000	290,000	290,000	290,000	290,000	290,000
<b>Total Street Lighting</b>	<b>462,000</b>	<b>290,000</b>	<b>509,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>
<b>Street Scene</b>									
Street Tree Programme	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
<b>Total Street Scene</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
<b>Transport for London</b>									
Unallocated	1,754,800	1,844,800	1,864,800	0	0	0	0	0	0
<b>Total Transport for London</b>	<b>1,754,800</b>	<b>1,844,800</b>	<b>1,864,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Traffic and Parking Management</b>									
Traffic Schemes	150,000	156,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Tackling Traffic Congestion	532,500	0	0	0	0	0	0	0	0
£1 Coinage Changs P&D Mach.	120,000	0	0	0	0	0	0	0	0
<b>Total Traffic and Parking Management</b>	<b>802,500</b>	<b>156,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>
<b>Transport and Plant</b>									
Replacement of Fleet Vehicles	500,000	500,000	500,000	350,000	350,000	350,000	350,000	350,000	350,000
Transportation Enhancements	0	5,000,000	0	0	0	0	0	0	0
<b>Total Transport and Plant</b>	<b>500,000</b>	<b>5,500,000</b>	<b>500,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>
<b>Safer Merton - CCTV &amp; ASB</b>									
CCTV (match funding)	300,000	0	0	0	0	0	0	0	0
<b>Total Safer Merton - CCTV &amp; ASB</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Waste Operations</b>									
Alley Gating Scheme - Fly Tip	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Waste Bins - Finance Lease	5,500	5,500	5,500	0	0	0	0	0	0
<b>Total Waste Operations</b>	<b>45,500</b>	<b>45,500</b>	<b>45,500</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>TOTAL</b>	<b>19,718,800</b>	<b>13,285,300</b>	<b>10,226,300</b>	<b>4,277,000</b>	<b>4,217,000</b>	<b>4,252,000</b>	<b>4,217,000</b>	<b>4,217,000</b>	<b>4,277,000</b>

**Movement from Current to Proposed Detailed Capital Programme 2016-20 and Detailed Indicative Programme 2021/25**

	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Corporate Services</b>									
<b>Corporate Budgets</b>									
Acquisitions Budget	0	0	0	0	0	0	0	0	0
Capital Bidding Fund	0	0	0	0	0	0	0	0	0
<b>Total Corporate Budgets</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Business Improvements</b>									
Planweb/Stratus Update	0	0	42,000	0	0	42,000	0	0	42,000
M3 LP and PP	500,000	0	0	0	0	500,000	0	0	0
Map Information	50,000	0	0	0	0	50,000	0	0	0
Aligned Assets	0	75,000	0	0	0	0	75,000	0	0
Customer Contact Programme	0	0	0	0	0	0	0	0	0
Electronic Asset Management	0	0	0	190,000	0	0	0	190,000	0
Revenue & Benefits	0	0	400,000	0	0	0	0	0	400,000
Capita Housing	0	100,000	0	0	0	0	100,000	0	0
Replacement SC System	0	0	0	0	0	0	0	0	0
<b>Total Business Improvement</b>	<b>550,000</b>	<b>175,000</b>	<b>442,000</b>	<b>190,000</b>	<b>0</b>	<b>592,000</b>	<b>175,000</b>	<b>190,000</b>	<b>442,000</b>
<b>Resources</b>									
Replacement of Civica Icon	0	0	0	0	125,000	0	0	0	0
Improving Information Systems	0	0	0	0	700,000	0	0	0	0
<b>Total Resources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>825,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Information Technology</b>									
Planned Replacement Programme	(287,000)	60,000	(447,000)	(145,000)	0	0	0	0	0
ITSD Enhancements	(50,000)	80,000	225,000	200,000	200,000	200,000	200,000	200,000	200,000
Multi-Functioning Device (MFD)	0	0	0	600,000	0	0	0	0	600,000
<b>Total Information Technology</b>	<b>(337,000)</b>	<b>140,000</b>	<b>(222,000)</b>	<b>655,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>800,000</b>

	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Corporate Services</b>									
<b>Facilities Management</b>									
Invest to Save Schemes	0	0	0	0	0	0	0	0	0
Water Safety Works	0	0	0	(75,000)	(50,000)	(25,000)	(25,000)	(25,000)	(25,000)
Asbestos Safety Works	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Capital Works - Facilities	0	0	0	400,000	400,000	400,000	400,000	400,000	400,000
Civic Centre Passenger Lifts	0	0	0	0	0	0	0	0	0
Civic Centre Boilers	0	0	0	0	0	0	0	0	0
Data Centre Support Equipment	0	0	0	0	0	0	0	0	0
Civic Centre Staff Entrance Improvement	0	0	0	0	0	0	0	0	0
Photovoltaics (PV) and Energy Conservation	500,000	2,000,000	0	0	0	0	0	0	0
Civic Centre Lightning Upgrade	0	0	0	300,000	0	0	0	0	0
Civic Centre Block Paving	0	0	0	75,000	0	0	0	0	0
<b>Total Facilities Management</b>	<b>500,000</b>	<b>2,000,000</b>	<b>0</b>	<b>450,000</b>	<b>100,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>
<b>TOTAL</b>	<b>713,000</b>	<b>2,315,000</b>	<b>220,000</b>	<b>1,295,000</b>	<b>1,125,000</b>	<b>917,000</b>	<b>500,000</b>	<b>515,000</b>	<b>1,367,000</b>

	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Community and Housing</b>									
<b>Adult Social Care</b>									
Telehealth	0	0	0	0	0	0	0	0	0
<b>Total Adult Social Care</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Housing</b>									
191-193 Western Road	0	0	0	0	0	0	0	0	0
Western Road *	0	0	0	0	0	0	0	0	0
Disabled Facilities Grant	0	0	0	0	0	0	0	0	0
Small Repairs Grant	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
<b>Total Housing</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>
<b>Libraries</b>									
Colliers Wood Library Re-Fit	0	0	0	0	0	0	0	0	0
West Barnes Library Re-Fit	0	200,000	0	0	0	0	0	0	0
Library Management System	0	100,000	0	0	0	0	0	0	0
Library Self Service	0	0	0	0	350,000	0	0	0	0
<b>Total Libraries</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>(60,000)</b>	<b>240,000</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>290,000</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>	<b>(60,000)</b>

## Movement from Current to Proposed Detailed Capital Programme 2016-20 and Detailed Indicative Programme 2021/25 Continued...

Appendix 4d

Children, Schools and Families	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Primary School Expansions</b>									
Dundonald expansion	0	0	0	0	0	0	0	0	0
Singlegate expansion	0	0	0	0	0	0	0	0	0
Beecholme	(2,575,000)	(2,075,000)	0	0	0	0	0	0	0
23 FE School Expansion 1fe Expans	(100,000)	(555,000)	(2,575,000)	(1,600,000)	0	0	0	0	0
26 FE School Expansion - Temp Cla	0	(618,780)	0	0	0	0	0	0	0
27 FE School Expansion - Temp Cla	0	(300,000)	0	0	0	0	0	0	0
28 FE School Expansion - Temp Cla	0	(300,000)	0	0	0	0	0	0	0
<b>Total Primary School Expansions</b>	<b>(2,675,000)</b>	<b>(3,848,780)</b>	<b>(2,575,000)</b>	<b>(1,600,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Scheme 1 Phased Extra 4fe	(1,290)	1,500,000	(3,677,560)	0	0	0	0	0	0
Scheme 2 Phased Extra 4fe	(2,780,000)	2,948,740	410,880	0	0	0	0	0	0
Scheme 3 Phased Extra 2fe	(2,362,200)	2,000,000	0	0	0	0	0	0	0
Scheme 5 Phased Extra 2fe	(95,000)	(1,400,000)	1,002,360	3,200,000	0	0	0	0	0
Scheme 6 Phased Extra 2fe	(1,900,000)	(3,000,000)	(2,000,000)	0	0	0	0	0	0
Scheme 4 New School Extra 6fe	(110,000)	0	0	0	0	0	0	0	0
<b>Total Secondary School Expansio</b>	<b>(7,248,490)</b>	<b>2,048,740</b>	<b>(4,264,320)</b>	<b>3,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Cricket Green	(1,310,690)	1,383,160	0	0	0	0	0	0	0
Perseid	0	0	0	0	0	0	0	0	0
Perseid - Further 28 Places Primary	(1,051,200)	1,051,200	0	0	0	0	0	0	0
Secondary School Autism Unit	(560,000)	560,000	0	0	0	0	0	0	0
<b>Total SEN</b>	<b>(2,921,890)</b>	<b>2,994,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Other	0	0	0	0	0	0	0	0	0
Inflation Contingency	(2,433,860)	(1,875,580)	(2,074,530)	(165,600)	(596,800)	(401,580)	(8,800)	(8,800)	(8,800)
Devolved Formula Capital	0	0	0	0	0	0	0	0	0
Schools Equipment Loans	0	0	0	0	0	0	0	0	0
Admissions IT System	0	0	0	105,000	0	0	0	105,000	0
<b>Total Other</b>	<b>(2,433,860)</b>	<b>(1,875,580)</b>	<b>(2,074,530)</b>	<b>(60,600)</b>	<b>(596,800)</b>	<b>(401,580)</b>	<b>(8,800)</b>	<b>96,200</b>	<b>(8,800)</b>
<b>TOTAL</b>	<b>(15,279,240)</b>	<b>(681,260)</b>	<b>(8,913,850)</b>	<b>1,539,400</b>	<b>(596,800)</b>	<b>(401,580)</b>	<b>(8,800)</b>	<b>96,200</b>	<b>(8,800)</b>

Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Footways Planned Works</b>									
Repairs to Footways	0	0	0	0	0	0	0	0	0
<b>Total Footways Planned Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Greenspaces</b>									
Parks Investment	0	0	0	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Canons Parks for People Dev HLF	0	0	0	0	0	0	0	0	0
Pay and Display Machines	0	0	0	60,000	0	0	0	0	60,000
Parks Bins - Finance Lease	0	0	0	0	0	0	0	0	0
<b>Total Greenspaces</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>35,000</b>
<b>Highways General Planned Works</b>									
Surface Water Drainage	0	0	3,000	8,000	8,000	8,000	8,000	8,000	8,000
Highways bridges & structures	0	0	0	0	0	0	0	0	0
Maintain AntiSkid and Coloured	0	0	0	0	0	0	0	0	0
<b>Total Highways General Planned Works</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>Highways Planned Road Works</b>									
Borough Roads Maintenance	0	0	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
<b>Total Highways Planned Road Works</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>
<b>Leisure Centres</b>									
Leisure Centre Plant & Machine	0	0	0	0	0	0	0	0	0
Morden Leisure Centre	0	0	0	0	0	0	0	0	0
Wimbledon Park Lake De-Silting	0	0	0	0	0	0	0	0	0
<b>Total Leisure Centres</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other E&amp;R</b>									
Mortuary Provision	45,000	0	0	0	0	0	0	0	0
<b>Total Other E&amp;R</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>On and Off Street Parking</b>									
Replacing Handheld Computers	35,000	0	0	0	0	35,000	0	0	0
<b>Total On and Off Street Parking</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>35,000</b>	<b>0</b>	<b>0</b>	<b>0</b>



Environment and Regeneration	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Regeneration Partnerships</b>									
Industrial Estate Investment	0	0	0	0	0	0	0	0	0
Mitcham Major schemes - TfL	(1,484,000)	700,000	0	0	0	0	0	0	0
Town Centre Investment	0	0	0	0	0	0	0	0	0
Morden shopping parades	0	0	0	0	0	0	0	0	0
Brighter Business	0	0	0	0	0	0	0	0	0
Wimbledon - TfL	(3,200,000)	0	0	0	0	0	0	0	0
Morden - TfL	(180,000)	(2,780,000)	2,000,000	0	0	0	0	0	0
<b>Total Regeneration Partnerships</b>	<b>(4,864,000)</b>	<b>(2,080,000)</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Street Lighting</b>									
Street Lighting Replacement Pr	0	0	0	(219,000)	0	0	0	0	0
<b>Total Street Lighting</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(219,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Street Scene</b>									
Street Tree Programme	0	0	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
<b>Total Street Scene</b>	<b>0</b>	<b>0</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>
<b>Transport for London</b>									
Unallocated	(71,200)	18,800	1,864,800	0	0	0	0	0	0
<b>Total Transport for London</b>	<b>(71,200)</b>	<b>18,800</b>	<b>1,864,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Traffic and Parking Management</b>									
Traffic Schemes	0	0	0	0	0	0	0	0	0
Tackling Traffic Congestion	0	0	0	0	0	0	0	0	0
£1 Coinage Chngs P&D Mach.	120,000	0	0	0	0	0	0	0	0
<b>Total Traffic &amp; Parking Mngmnt</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transport and Plant</b>									
Replacement of Fleet Vehicles	0	0	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
Transportation Enhancements	0	0	0	0	0	0	0	0	0
<b>Total Transport and Plant</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>	<b>(150,000)</b>
<b>Safer Merton - CCTV &amp; ASB</b>									
CCTV (match funding)	0	0	0	0	0	0	0	0	0
<b>Total Safer Merton - CCTV &amp; ASB</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Waste Operations</b>									
Alley Gating Scheme - Fly Tip	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Waste Bins - Finance Lease	0	0	0	0	0	0	0	0	0
<b>Total Waste Operations</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>TOTAL</b>	<b>(4,715,200)</b>	<b>(2,041,200)</b>	<b>3,847,800</b>	<b>(596,000)</b>	<b>(437,000)</b>	<b>(402,000)</b>	<b>(437,000)</b>	<b>(437,000)</b>	<b>(377,000)</b>

Merton	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
Total Corporate Services	108,200	0	0	190,000	(100,000)	0	0	190,000	(100,000)
Total Community and Housing	43,750	475,000	0	0	0	0	0	0	0
Total Children, Schools & Families	(1,637,530)	1,800,000	0	0	0	0	0	0	0
Total Environment and Regeneration	(2,592,700)	(2,061,200)	3,864,800	0	0	0	0	0	0
	(4,078,280)	213,800	3,864,800	190,000	(100,000)	0	0	190,000	(100,000)

Schemes By Department	Updated Budget 16/17	Updated Budget 17/18	Updated Budget 18/19	Updated Budget 19/20	Updated Budget 20/21	Updated Budget 21/22	Updated Budget 22/23	Updated Budget 23/24	Updated Budget 24/25
<b>Corporate Budgets</b>									
Electronic Asset Management	0	0	0	190,000	(100,000)			190,000	(100,000)
Improving Information Systems	108,200	0	0	0	0	0	0	0	0
<b>Community and Housing</b>									
Telehealth	43,750	0	0	0	0	0	0	0	0
Disabled Facilities Grant	0	475,000	0	0	0	0	0	0	0
<b>Children, Schools and Families</b>									
Singlegate expansion	(200,000)	0	0	0	0	0	0	0	0
Scheme 1 Phased Extra 4fe	20,000	0	0	0	0	0	0	0	0
Scheme 2 Phased Extra 4fe	70,000	0	0	0	0	0	0	0	0
Scheme 3 Phased Extra 2fe	(660,000)	800,000	0	0	0	0	0	0	0
Scheme 4 New School Extra 6fe	60,000	0	0	0	0	0	0	0	0
Cricket Green	721,520	2,883,160	0	0	0	0	0	0	0
Perseid - Further 28 Places Primary u	(1,649,050)	(1,883,160)	0	0	0	0	0	0	0
<b>Environment and Regeneration</b>									
Parks Investment	(55,000)	0	0	0	0	0	0	0	0
Mortuary Provision	(55,000)	0	0	0	0	0	0	0	0
Mitcham Major schemes - TfL	116,000	700,000	0	0	0	0	0	0	0
Wimbledon - TfL	(3,000,000)	0	0	0	0	0	0	0	0
Morden - TfL	(180,000)	(2,780,000)	2,000,000	0	0	0	0	0	0
Unallocated	(71,200)	18,800	1,864,800	0	0	0	0	0	0
£1 Coinage Changs P&D Machines	120,000	0	0	0	0	0	0	0	0
Tackling Traffic Congestion	532,500	0	0	0	0	0	0	0	0
<b>Total Movement Since October</b>	<b>(4,078,280)</b>	<b>213,800</b>	<b>3,864,800</b>	<b>190,000</b>	<b>(100,000)</b>	<b>0</b>	<b>0</b>	<b>190,000</b>	<b>(100,000)</b>

## **Committee: Sustainable Communities Overview and Scrutiny Panel**

**Date: 7<sup>th</sup> January 2016**

Agenda item: 5

Wards: All

**Subject: Commercial Services Task Group - Scoping Report**

Lead officer: Stella Akintan Scrutiny Officer

Lead member: Councillor Abigail Jones , Chair of the Sustainable Communities Overview and Scrutiny Panel

Contact officers: Stella Akintan, Scrutiny Officer, [stella.akintan@merton.gov.uk](mailto:stella.akintan@merton.gov.uk), 020 8545 3390

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### **Recommendations:**

That Members consider and approve the proposed Terms of Reference, timescales, sources of evidence, and witnesses for the Commercial Services task group review .

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### **1. PURPOSE OF REPORT**

- 1.1 To make proposals to Members for the commercial services task group review, and to seek agreement on the proposed Terms of Reference, timescales, sources of evidence and witnesses for the review.

### **2. DETAILS**

- 2.1 At the meeting of the Sustainable Communities Overview and Scrutiny Panel held on 2<sup>nd</sup> September 2015, it was agreed to conduct a task group review of Commercial Services.
- 2.2 The following Members were nominated to sit on the Task Group: Cllr Russell Makin (Chair), Cllr John Sargeant, Cllr Najeeb Latif and Cllr James Holmes

### **3. AIM OF REVIEW**

- 3.1 To explore the council's approach to commercialisation and opportunities within the Environment and Regeneration Department to increase income from services delivered, with a particular focus on the following services:
- Green Spaces
  - Leisure and Cultural Services
  - Development and Building control
  - Future Merton
  - Property

### **4. Proposed terms of reference and key lines of enquiry for the review:**

- 4.1 The terms of reference of the task group review, as discussed and agreed by the task group are as follows:

To consider what the opportunities are and the areas that can be commercialised to buy in revenue.

**Consider the success has Merton had to date**

- Identify the success the council has had to date in pursuing commercial opportunities;
- Review the commercial strategies and marketing plans for services identified above (and any others of interest to Members in this review);

**Consider what Merton needs in place to operate commercial services**

- How can we utilise council assets in developing commercial services?
- Determine what resources, capacity and skills we have within the organisation to develop and manage commercial services;
- Determine the financial investment required to take forward commercial services in these, and other, areas;
- Identify the risk and governance arrangements required to enable the council to charge for these services;
- Identify the barriers to maximising commercial income within the council, including culture, skills and systems and processes;

**Good practice**

- Determine what models have been successfully taken forward in the private and public sector and how Merton might benefit from lessons learned;

**Consider the other factors need to be considered when operating on a more commercial basis**

- Consider the reputational impact on the council and how service users, communities, partners and staff will be engaged in taking forward commercial services;
- Identify what role partners will play in developing commercial services

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**5. POTENTIAL SOURCES OF EVIDENCE AND WITNESSES FOR THE REVIEW**

Other local authorities  
Private sector organisations  
Council officers  
Partner organisations

**6. OFFICER SUPPORT**

- 6.1 Members of the Housing Supply Task Group will be supported by:

**Stella Akintan, Scrutiny Officer and officers from the Environment and Regeneration Department**

**7. ALTERNATIVE OPTIONS**

- 7.1 The Panel may choose to agree a different scope and terms of reference to those proposed in this scoping report.

**8. CONSULTATION UNDERTAKEN OR PROPOSED**

- 8.1 Members are asked to give consideration to if, and how, they would like to engage witnesses in this review.

**9. TIMETABLE**

- 9.1 It is envisaged that the Task Group will undertake and complete its review within 6 months.

**10. CO-OPTION**

- 10.1 Members are asked to give consideration to co-opting representatives onto the Task Group for part, or the duration, of the review to assist the Task Group. In accordance with the Constitution any representative co-opted onto the Panel or Task Group will be a non-voting member of the Task Group and will be required to adhere to the Council's Code of Conduct for Members.

**11. PUBLICITY**

- 11.1 Members can publicise the review to encourage and facilitate resident and partner engagement and to promote the outcomes of the review upon completion. The following mechanisms for promotion/publication may be utilised throughout the review: -

- Press release in local press;
- My Merton;
- Community Forums;
- Merton council website;
- Ward councillors;
- Posters/materials in libraries and Merton Link;
- Staff bulletin board and plasma screens in civic centre; and
- Residents' panel and Centre for Public Scrutiny (outcomes)

**12. FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**

- 12.1 There are none specific to this report. Any financial, resource and property implications arising from the review will be accounted for in the Task Group's Final Report.

**13. LEGAL AND STATUTORY IMPLICATIONS**

13.1 None for the purposes of this report. Any legal and statutory implications arising from the review will be accounted for in the Task Group's Final Report.

**14. HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**

14.1 None specific to this report. Any human rights, equalities and community cohesion implications arising from the review will be accounted for in the Task Group's Final Report.

**15. CRIME AND DISORDER IMPLICATIONS**

15.1 None specific to this report. Any crime and disorder implications arising from the review will be accounted for in the Task Group's Final Report.

**16. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**

16.1 None for the purposes of this report. Any risk management and health and safety implications arising from the review will be accounted for in the Task Group's Final Report.

**17. APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**

17.1 None

**18. BACKGROUND PAPERS**

18.1 None

## **Committee: Sustainable Communities Overview and Scrutiny Panel**

**Date: 7 January 2016**

Wards: All

Agenda Item:

**Subject: Executive Response and Action Plan – Housing supply in Merton (with a focus on affordable housing)**

Lead officer: Simon Williams, Director of Community & Housing; Chris Lee, Director for Environment and Regeneration

Lead member: Councillor Nick Draper, Cabinet Member for Community and Culture; Councillor Andrew Judge, Cabinet Member for Environmental Sustainability and Regeneration

Contact officer: Steve Langley, Head of Housing Needs and Strategy; James McGinlay, Head of Sustainable Communities

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### **Recommendations:**

- A. Members consider the Executive Response and accompanying action plan detailing progress on the implementation of the agreed recommendations of the Housing Supply in Merton (with a focus on affordable housing) scrutiny task group review.
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## **1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

The purpose of this report is to set out the Executive Response and Action Plan to the Sustainable Communities Overview and Scrutiny Panel to demonstrate how the agreed recommendations of the Housing Supply in Merton are progressing.

## **2 DETAILS**

- 2.1. At their meeting on 14 September 2015, Cabinet considered the final report and recommendations resulting from the task group review of Housing Supply in Merton. Officers have since been tasked with delivering the agreed recommendations.

### *Progress on agreed recommendations*

- 2.2 Appendix A to this report sets out the Task Group's recommendations, status and progress on each issue. This includes how any agreed recommendations yet to be delivered will be implemented in the future.

## **3 ALTERNATIVE OPTIONS**

- 3.1. None for the purposes of this report.

## **4 CONSULTATION UNDERTAKEN OR PROPOSED**

- 4.1. In carrying out its review, the task group engaged a range of stakeholders, council officers and Cabinet Members.
- 4.2. Wider engagement with community stakeholders, Registered Providers active in Merton and neighbouring local authorities took place during the scrutiny task group review

## **5 TIMETABLE**

- 5.1. The action plan for the housing supply in Merton task group review (Appendix A) set out the timescales for delivery of the recommendations.

## **6 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS**

- 6.1. None for the purposes of this report.

## **7 LEGAL AND STATUTORY IMPLICATIONS**

- 7.1. None for the purposes of this report.

## **8 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS**

- 8.1. None for the purposes of this report.

## **9 CRIME AND DISORDER IMPLICATIONS**

- 9.1. None for the purposes of this report.

## **10 RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS**

- 10.1 None for the purposes of this report.

## **11 APPENDICES – THE FOLLOWING DOCUMENTS ARE TO BE PUBLISHED WITH THIS REPORT AND FORM PART OF THE REPORT**

- Appendix A: Action Plan and progress to date on the agreed recommendations resulting from the Task Group review of housing supply in Merton.
- Appendix B: Report of the Housing Supply Task Group September 2015

## **12 BACKGROUND PAPERS**

- 12.1. Report of the Housing Supply Task Group September 2015



## Appendix 1

Recommendations	Stakeholder	Action/progress	Timeline	Status
<p><b>Recommendation 1</b> That Cabinet work with the private rented sector to encourage landlords to let properties to residents on the Housing Register and in receipt of Housing Benefit. (paragraph 6.16)</p>	Cabinet	Officers continue to engage with private sector Landlords so as to increase housing supply. Recently officers hosted a private sector Landlord forum and approximately 60 Landlords attended.	On-going	G
<p><b>Recommendation 2</b> That Cabinet explore the opportunities for providing temporary accommodation in house. This should include a review of both housing need and disruption to residents placed out of borough, as well as the potential financial benefits to the Local Authority. This should also enable the council to meet requirements regarding tenure, in particular for larger units for families. (paragraph 6.28)</p>	Cabinet	Officers in the Housing Needs and Future Merton teams are progressing this recommendation taking regard of housing need indicators and temporary accommodation regulations	June 2016	G
<p><b>Recommendation 3</b> That a report is presented to the Sustainable Communities Scrutiny Panel in anticipation of the proposed Pay to Stay policy on how residents might be incentivised to move on to alternative forms of affordable housing, freeing up much needed social housing. (paragraph 7.12)</p>	Cabinet	Officers are currently monitoring the proposed Pay To Stay Policy which is intended to be introduced through legislation in April 2017 and will consider its implications for registered providers, social housing tenants and the council which will be presented in a report in October 2016L	Oct 2016	G
<p><b>Recommendation 4</b> The Cabinet undertake a review into the effectiveness of viability assessments and make recommendations on challenging developers to enable the provision of more affordable housing. (paragraph 8.12)</p>	Cabinet	Officers in the Development Control and FutureMerton teams are actively progressing this recommendation (linked to Recommendation 6 below) and will consider the mechanisms available to the council as part of	May 2016	G

## Appendix 1

		this work		
<b>Recommendation 5</b> That Cabinet agree to consider whether viability assessments can be made available for review to Councillors on the Planning Application Committee. (paragraph 8.12)	Cabinet	Officers in the Development Control and FutureMertom teams are progressing this work. Officers have engaged with London Councils and London boroughs that provide this information to members of their planning applications committees to learn from their experience and gain best practise	May 2016	G
<b>Recommendation 6</b> That the planning department proactively considers using their right to review powers on developments that don't meet the 40% affordable housing target. (paragraph 8.12)	Cabinet	Officers in the Development Control team have recently used this method and will continue to implement it as appropriate on a case by case basis	On-going	G
<b>Recommendation 7</b> That the Council encourages developers to engage with Registered Providers, at an earlier stage in the planning process, on the development of affordable housing. (paragraph 8.12)	Cabinet	Officers in the Development Control team actively encourage this at all pre-application meetings with prospective applicants and will continue to do this as part of their everyday engagement with applicants	On-going	G
<b>Recommendation 8</b> That Cabinet consult with councillors and community groups on potential sites and land that present opportunities for the development of affordable housing (paragraph 8.13).	Cabinet	Officers from the FutureMerton team are considering the best method of engagement to take this recommendation forward and will conclude with their options in spring 2016	April 2016	G
<b>Recommendation 9</b> That the Cabinet consider opportunities for gifting small to medium pockets of land in council ownership to	Cabinet	Officers in Sustainable Communities are considering this matter and will report back on the	Sept 2016	G

## Appendix 1

<p>Housing Associations in order to stimulate the creation of more affordable housing to meet demand. In doing so, Cabinet should submit a report to the Sustainable Communities Scrutiny Panel for review on the business case and council's ability to gift land and on what might be proposed to housing associations within this. As part of any agreement with Housing Associations on the use of council land/sites, the Council should receive full nomination rights to all properties developed. (paragraph 8.19)</p>		<p>legal and financial implications in spring 2016</p>		
<p><b>Recommendation 10</b> That the Cabinet agree to consult with Registered Providers in revising the terms of reference of the MerHAG Group, to enable a more regular forum for proactive engagement with Housing Associations and Registered Providers on the opportunities for, and barriers to, the development of affordable housing in Merton. (paragraph 10.7)</p>	<p>Cabinet</p>	<p>Officers continue to consult with the MERHAG group so as to provide a more robust framework with Housing Association and Registered Providers so as to identify barriers and opportunities to the development of affordable housing</p>	<p>On-going</p>	<p>G</p>
<p><b>Recommendation 11</b> That the Council effectively communicates its sites and plans policy to Registered Providers. (paragraph 10.7)</p>	<p>Cabinet</p>	<p>Officers have briefed MERHAG at their regular briefing sessions and will continue to do so at these events</p>	<p>On-going</p>	<p>G</p>
<p><b>Recommendation 12</b> That the Sustainable Communities Scrutiny Panel invites all Registered Providers in operation in the borough to a future meeting to gather information on their overcrowding strategies and to make any recommendations, as appropriate. The Panel should also engage other Local Authorities to look at good practice, including Richmond Council who the task group met with as part of this review. (paragraph 12.20)</p>	<p>Cabinet</p>		<p>Sept 2016</p>	<p>G</p>

## Appendix 1

<p><b>Recommendation 13</b> That the Council consider the proposal for a Housing Development Company in Merton and ensure that it meets Council policy on affordable housing, encouraging where possible, given that it is a Council owned vehicle that it provides above and beyond the baseline of 40% affordable housing. (paragraph 13.16)</p>	Cabinet	Officers in Sustainable Communities and Corporate Services are actively pursuing this recommendation and will present their recommendations to Cabinet in spring 2016	April 2016	G
<p><b>Recommendation 14</b> That Cabinet explore effective policy enacted by other London Councils to unlock land banking and stalled development sites to ensure that affordable housing can be developed sooner. (paragraph 13.16)</p>	Cabinet	Officers in the FutureMerton team will be considering this recommendation from early 2016 onwards	May 2016	G
<p><b>Recommendation 15</b> That Cabinet identify sites to commission the development of intermediate products, such as Pocket homes, in order to meet the needs of those trying to secure ownership of a property but unable to afford full market values. (paragraph 14.6)</p>	Cabinet	Officers in the FutureMerton team will be considering this recommendation from early 2016 onwards	April 2016	G
<p><b>Recommendation 16</b> That Cabinet identify sites to commission the development of homes, such as those offered by YCube, in order to support residents to move out of temporary accommodation or social housing. (paragraph 14.10)</p>	Cabinet	Officers in the FutureMerton team will be considering this recommendation from early 2016 onwards	May 2016	G
<p><b>Recommendation 17</b> That the Council lobby the Sec. of State for Health to simplify structures regarding land ownership and responsibilities for selling off NHS land. (paragraph 14.20)</p>	Cabinet	Officers in FutureMerton are in discussions with the NHS Merton CCG and NHS England regarding this recommendation and will report back on their discussions in spring 2016	May 2016	G

## Sustainable Communities Work Programme 2015/16



This table sets out the Sustainable Communities Panel Work Programme for 2015/16; the items listed were agreed by the Panel at its meeting on 11<sup>th</sup> June 2015. This Work Programme will be considered at every meeting of the Panel to enable it to respond to issues of concern and incorporate reviews or to comment upon pre-decision items ahead of their consideration by Cabinet/Council.

The work programme table shows items on a meeting-by-meeting basis, identifying the issue under review, the nature of the scrutiny (pre decision, policy development, issue specific, performance monitoring, partnership related) and the intended outcomes.

### Scrutiny Support

For further information on the work programme of the Sustainable Communities Scrutiny Panel please contact: -  
Rebecca Redman, Scrutiny Officer)  
Tel: 020 8545 4035; Email: [rebecca.redman@merton.gov.uk](mailto:rebecca.redman@merton.gov.uk)

For more information about overview and scrutiny at LB Merton, please visit [www.merton.gov.uk/scrutiny](http://www.merton.gov.uk/scrutiny)

**Meeting date – 11 June 2015**

<b>Scrutiny Category</b>	<b>Item/issue</b>	<b>How</b>	<b>Lead member/lead officer</b>	<b>Intended outcomes</b>
Setting the work programme	Priorities for 2014/15 – Cabinet Member/Director presentation	Report	Chris Lee/Simon Williams and Cabinet Members	To provide an overview of the departments priorities to establish where the Panel might focus their work programme and add value to the work of the council.
Setting the work programme	Agreeing the 2014/15 work programme	Report	Rebecca Redman	To enable the Panel to agree the draft 2015/16 work programme.
Scrutiny Review	Morden Leisure Centre	Verbal Update	Christine Parsloe	To provide the Panel with an update on work undertaken and planned in relation to the Morden Leisure Centre development.
Performance Monitoring	Circle Housing Merton Priory (Performance Monitoring)	Presentation	Representatives from CHMP	To enable the Panel to performance monitor progress with delivery of the stock transfer commitments, repairs and maintenance and to receive an update on the regeneration

				programme.
Performance Monitoring	Performance Reporting(including focus on waste management and street scene)	Verbal Report	Chris Lee	To highlight to the Panel any items for concern where under performance is evident and to make any recommendations or request information as necessary

**Meeting date – 2<sup>nd</sup> September 2015**

<b>Scrutiny Category</b>	<b>Item/issue</b>	<b>How</b>	<b>Lead member/lead officer</b>	<b>Intended outcomes</b>
Pre decision scrutiny	Creating a Tourist Industry in Merton	Report	Chris Lee/James McGinlay	To provide the Panel with an overview of the councils work in this area to determine if Members feel a task group review of the tourist industry in Merton would add value.

Pre decision scrutiny	Merton Adult Education	Report	Simon Williams	To enable the Panel to comment on proposals for the Merton Adult Education Service and to make any recommendations for Cabinet consideration.
Scrutiny Review	Draft Final Report – Housing Supply Task Group	Report	Rebecca Redman/Cllr Ross Garrod	To present the Final Report and recommendations of the Housing Supply Task Group to the Panel for endorsement and submission to Cabinet their consideration.
Scrutiny Review	Commercial Services and opportunities to maximise resources	Report	Chris Lee	To provide the Panel with an overview of the councils work in this area to determine if Members feel a task group review of commercial services would add value.
Performance Monitoring	Climate Change and Green Deal Task Group	Progress Report	James McGinlay	To provide the Panel with an update on the delivery of the action plan to implement all agreed recommendations



				resulting from this task group review.
Performance Monitoring	Performance Reporting(including focus on waste management and street scene)	Verbal Report	Chris Lee	To highlight to the Panel any items for concern where under performance is evident and to make any recommendations or request information as necessary
Setting the work programme	Work Programme 2015/16	Report	Rebecca Redman	To amend/agree the Panels work programme and accommodate any pre decision or other items that the Panel may wish to consider.

**Meeting date – 11th November 2015**

<b>Scrutiny Category</b>	<b>Item/issue</b>	<b>How</b>	<b>Lead member/lead officer</b>	<b>Intended outcomes</b>
Pre decision scrutiny	Budget/Business Plan Scrutiny (round 1)	Report	Chris Lee/Simon Williams/Caroline Holland	To comment on the councils budget proposals at phase 1.

Pre decision scrutiny	Results of the wheeled bin pilot	Report	Chris Lee	To comment on the findings of the wheeled bin pilot and make any recommendations to Cabinet.
Scrutiny Review	Morden Leisure Centre	Verbal Update	Chris Parsloe	To provide an update to the Panel on the development of Morden Leisure Centre.
Performance Monitoring	Performance Reporting(including focus on waste management and street scene)	Verbal Report	Chris Lee	To highlight to the Panel any items for concern where under performance is evident and to make any recommendations or request information as necessary
Setting the work programme	Work Programme 2015/16	Report	Rebecca Redman	To amend/agree the Panels work programme and accommodate any pre decision or other items that the Panel may wish to consider.

**Meeting date – January 2016**

<b>Scrutiny Category</b>	<b>Item/issue</b>	<b>How</b>	<b>Lead member/lead officer</b>	<b>Intended outcomes</b>
Pre decision scrutiny	Budget and business plan scrutiny (round 2)	Report	Chris Lee/Simon Williams/ Caroline Holland	To comment on the budget and business plan proposals at phase 2 and make any recommendations to the Commission to consider and coordinate a response to Cabinet.
Scrutiny Review	Scoping Report – Commercial Services Task Group	Report	Stella Akintan	To agree the scope for the Panels task group review of commercial services.
Performance Monitoring	Circle Housing Merton Priory	Presentation	CHMP	Content of presentation to be discussed. Primarily covering repairs and maintenance issues and how they have been addressed and further issues mitigated.

Scrutiny Review	Executive Response and Action Plan – Housing Supply Task Group	Report	James McGinlay/Steve Langley	To provide the Panel with a response to the Report and recommendations of the Housing Supply Task Group further to Cabinet consideration.
Performance Monitoring	Performance Reporting (including focus on waste management and street scene)	Verbal Update	Chris Lee	To highlight to the Panel any items for concern where under performance is evident and to make any recommendations or request information as necessary
Setting the work programme	Work Programme 2015/16	Report	Rebecca Redman	To amend/agree the Panels work programme and accommodate any pre decision or other items that the Panel may wish to consider.

**Meeting date – February 2016**

<b>Scrutiny Category</b>	<b>Item/issue</b>	<b>How</b>	<b>Lead member/lead officer</b>	<b>Intended outcomes</b>
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Scrutiny review	Cycle Routes	Report	James McGinlay	To provide Members with an update on developments to cycling provision in Merton.
Pre decision scrutiny	Phase C Procurement programme (including parks, grounds, maintenance and waste)	Report	Cormac Stokes	To enable Members to undertake pre decision scrutiny of the contract for Phase C.
Performance Reporting	Town Centre Regeneration Update (including updates on developments re: developing cycling provision)	Presentation	James McGinlay	To provide a progress update on delivery of the councils town centre regeneration programme.
Performance Monitoring	Libraries Annual Report	Presentation	Anthony Hopkins	To provide the annual report on libraries service and to inform members of proposed future development of the libraries service.

Performance Monitoring	Performance Reporting(including focus on waste management and street scene)	Verbal Report	Chris Lee	To highlight to the Panel any items for concern where under performance is evident and to make any recommendations or request information as necessary
Setting the work programme	Work Programme 2015/16	Report	Stella Akintan	To amend/agree the Panels work programme and accommodate any pre decision or other items that the Panel may wish to consider.

**Meeting date – March 2016**

<b>Scrutiny Category</b>	<b>Item/issue</b>	<b>How</b>	<b>Lead member/ lead officer</b>	<b>Intended outcomes</b>
Pre decision	Highways maintenance – contract renewal	Report	Chris Lee	To provide members with an opportunity to comment on the highways maintenance contract renewal and to make any recommendations to Cabinet for consideration.

Performance Monitoring	Climate Change and Green Deal Task Group	Progress Report	James McGinlay	To provide the Panel with an update on the delivery of the action plan to implement all agreed recommendations resulting from this task group review.
Pre decision scrutiny	TENTATIVE – Draft Heritage Strategy	Report	Anthony Hopkins	To comment on the draft Heritage Strategy and forward any recommendations to Cabinet, if necessary.
Scrutiny review	Shared Services	Report	Chris Lee	Briefing on shared services to update the Panel on work being undertaken by the Panel in this area, including proposals for establishing shared services across functions/services within the E&R department.
Performance Monitoring	Adult Skills and Employability Task Group – Progress on implementation of action plan	Report	James McGinlay/Yvonne Tomlin Cllr Holmes (Member Champion)	To performance monitor delivery of the action plan resulting from the task groups review of adult skills and employability.

Performance Monitoring	Performance Reporting(including focus on waste management and street scene)	Verbal Report	Chris Lee	To highlight to the Panel any items for concern where under performance is evident and to make any recommendations or request information as necessary
Scrutiny Review	Topic Suggestions 2016/17	Report	Stella Akintan	To seek topic suggestions from the Panel to inform discussions about the Panels 2016/17 work programme.